

**Taylor School District
Taylor, Michigan**

FINANCIAL STATEMENTS

June 30, 2008

Taylor School District
Taylor, Michigan
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June 30, 2008

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Taylor School District
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INDEPENDENT AUDITOR'S REPORT

To the Board of Education
Taylor School District
Taylor, Michigan

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of Taylor School District as of and for the year ended June 30, 2008, which collectively comprise the District's basic financial statements as listed in the table of contents. These financial statements are the responsibility of Taylor School District's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of Taylor School District as of June 30, 2008, and the respective changes in financial position, thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with *Government Auditing Standards*, we have also issued our report dated October 22, 2008 on our consideration of Taylor School District's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts, grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control and financial reporting on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

The management's discussion and analysis and budgetary comparison information, as identified in the table of contents, are not a required part of the basic financial statements but are supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise Taylor School District's basic financial statements. The accompanying other supplementary information, as identified in the table of contents, is presented for the purpose of additional analysis and is not a required part of the basic financial statements. The other supplementary information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

Abraham & Gaffney, P.C.

ABRAHAM & GAFFNEY, P.C.
Certified Public Accountants

October 22, 2008

This section of Taylor School District's annual report presents our discussion and analysis of the School District's financial performance during the year ended June 30, 2008. Please read it in conjunction with the School District's financial statements, which immediately follow this section.

Taylor School District, a K-12 school district located in Wayne County, Michigan, is in its fourth year of the provisions of Governmental Accounting Standards Board Statement 34 (GASB 34). The Management's Discussion and Analysis, a requirement of GASB 34, is intended to be the Taylor School District's management's discussion and analysis of the financial results for the fiscal year ended June 30, 2008.

Using this Annual Report

This annual report consists of a series of financial statements and notes to those statements. These statements are organized so the reader can understand Taylor School District financially as a whole. The *District-wide Financial Statements* provide information about the activities of the whole School District, presenting both an aggregate view of the School District's finances and longer-term view of the finances. The *Fund Financial Statements* provide the next level of detail. For governmental activities, these statements tell how services were financed in the short-term as well as what remains for future spending. The fund financial statements look at the School District's operations in more detail than the district-wide financial statements by providing information about the School District's most significant funds - the General Fund and Federal and State Projects Funds individually, and the Special Revenue Funds, Building and Site Fund and Debt Service Funds collectively as other non-major governmental funds. The remaining statement, the Statement of Fiduciary Net Assets, presents financial information about activities for which the School District acts solely as an agent for the benefit of students and parents.

District-wide Financial Statements

One of the most important questions asked about the School District is, "As a whole, what is the School District's financial condition as result of the year's activities?" The Statement of Net Assets and the Statement of Activities, which appear first in the basic financial statements, report information on the School District as a whole and its activities in a way that helps you answer this question. These statements are prepared to include all assets and liabilities, using the accrual basis of accounting, which is similar to the accounting used by most private-sector companies. All of the current year's revenues and expenses are taken into account regardless of when cash is received or paid.

These two statements report the School District's net assets - the difference between assets and liabilities, as reported in the Statement of Net Assets - as one way to measure the School District's financial health or financial position. Over time, increases or decreases in the School District's net assets - as reported in the Statement of Activities - are indicators of whether its financial health is improving or deteriorating. The relationship between revenues and expenses is the School District's operating results. However, the School District's goal is to provide services to our students, not generate profits as commercial entities do. One must consider many other non-financial factors, such as the quality of the education provided and the safety of the schools, to assess the overall health of the School District.

The Statement of Net Assets and Statement of Activities report the governmental activities for the School District, which encompass all of the School District's services, including instruction, supporting services, community services, athletics, child care, recreation and food services. Property taxes, unrestricted State Aid (foundation allowance revenue), and State and federal grants finance most of these activities.

The District-wide financial statements are full accrual basis statements. They report all the District's assets and liabilities, both short and long-term, regardless if they are "currently available" or not. For example, assets that are restricted for use in the Debt Service Funds solely for the payment of long-term principal or interest are grouped with unrestricted assets of the General Fund. Capital assets and long-term obligations of the District are reported in the Statement of Net Assets of the District-wide financial statements.

Fund Financial Statements

The fund level financial statements are reported on the modified accrual basis. Only those assets that are "measurable" and "available" are reported. Liabilities are recognized to the extent that they are normally expected to be paid with current financial resources.

The fund statements are formatted to comply with the legal requirements of the Michigan Department of Education's "Accounting Manual." In the State of Michigan, the District's major instructional and instructional support activities are reported in the General Fund. The District also accounts for instructional and instructional support activities funded by specific grants in the Federal and State Projects Fund. Additional activities are reported in their relevant funds including: Debt Service Funds, Special Education, and School Service Funds which are comprised of: Athletics, and Cafeteria.

In the fund financial statements, purchased capital assets are reported as expenditures in the year of acquisition. No capital assets are reported. The issuance of debt is recorded as a financial resource. The current year's payments of principal and interest on long-term obligations are recorded as expenditures. Future year's debt obligations are not recorded.

Summary of Net Assets:

The following summarizes the net assets as of June 30, 2008 and 2007:

Condensed Statement of Net Assets
as of June 30, 2008 and 2007

	Governmental Activities 2008	Governmental Activities 2007
Assets		
Current Assets	\$ 21,964,508	\$ 26,206,262
Noncurrent Assets		
Capital Assets	<u>22,084,711</u>	<u>22,484,149</u>
Total Assets	44,049,219	48,690,411
Liabilities		
Current Liabilities	16,193,296	21,403,555
Noncurrent Liabilities	<u>18,602,806</u>	<u>18,735,358</u>
Total Liabilities	34,796,102	40,138,913
Net Assets		
Invested in capital assets, net of related debt	9,280,319	9,724,260
Unrestricted	<u>(27,202)</u>	<u>(1,172,926)</u>
Total Net Assets	<u>\$ 9,253,117</u>	<u>\$ 8,551,334</u>

Analysis of Financial Position:

- The \$27,202 deficit in unrestricted net assets of governmental activities represents the accumulated results of all past year's operations. A positive unrestricted net assets balance enables school districts to meet working capital and cash flow requirements as well as to provide for future uncertainties. The operating results of the General Fund will have a significant impact on the change in unrestricted net assets from year to year. The District shows total net assets of governmental activities of \$9,253,117 which is explained primarily by the following factors.
- Capital assets that have been purchased over the past years (net of accumulated depreciation) totaled \$22,084,711.
- Debt has been incurred by the District over the past years to fund capital projects. The outstanding balance of this debt totaled \$12,698,504.

Results of Operations:

For the fiscal years ended June 30, 2008 and 2007, the District-wide results of operations were:

Condensed Statement of Activities
Years Ended June 30, 2008 and 2007

	Governmental Activities 2008	Governmental Activities 2007
Revenues:		
Program Revenues		
Charges for Service	\$ 1,726,632	\$ 1,834,485
Operating Grants	20,741,108	21,340,195
General Revenues		
Property Taxes	15,341,007	14,659,603
State School Aid-unrestricted	60,342,243	65,168,420
Other	<u>499,278</u>	<u>742,579</u>
Total Revenues	98,650,268	103,745,282
Functions/Program Expenses:		
Instruction	53,650,660	55,453,424
Supporting services	39,744,507	39,683,983
Community services	141,209	218,151
Food service	3,001,386	3,103,243
Athletics	857,514	947,010
Interest on long-term debt	<u>553,209</u>	<u>732,328</u>
Total Expenses	<u>97,948,485</u>	<u>100,138,139</u>
(Decrease) Increase in Net Assets	<u>\$ 701,783</u>	<u>\$ 3,607,143</u>

Analysis of Results of Operations:

During fiscal year ended June 30, 2008, the District's net assets increased by \$701,783. Several factors which helped cause the increase are discussed in the following sections.

A. Governmental Fund Operating Results

The District's revenues and other financing sources exceeded expenditures and other financing uses from governmental fund operations by \$663,044 for the fiscal year ended June 30, 2008. Further discussion of the district's operating results is available in the section entitled "Results of 2007-2008 Operations" located on the following page.

B. Capital Outlay in Excess of Depreciation Expense

The cost of capital assets is allocated over the useful lives of the assets as depreciation expense. During 2007-2008, the District's current year depreciation exceeded the investment in new or replacement assets, causing a decrease in net district assets. The District's overall net assets were decreased by \$311,905 calculated as the difference between new capital investments \$924,139 and depreciation allocated against the useful lives of district assets (\$1,232,381) and loss on disposal of assets (\$3,663).

C. Long-Term Debt Activities

The District reduced its long term debt obligations during 2007-2008 by making principal payments in the amount of \$834,402 and adding capital lease proceeds of \$276,716. The net reduction to long term debt is \$557,686. The District also had a net increase in other accrued liabilities (i.e., accrued interest payable, risk liabilities, compensated absences) of \$45,128.

Results of 2007-2008 Operations

During fiscal year ended June 30, 2008, the District net assets increased by \$701,783. A few additional significant factors affecting net assets during the year are discussed below:

A. General Fund Operations

The General Fund is the main fund for the District and includes all the costs related to educating the students of the Taylor School District such as: salaries and benefits for teachers, classroom aides, administrators, and support staff; teaching supplies, employee training, utilities, building maintenance supplies and other costs.

The District's General Fund revenues exceeded expenditures by \$1,184,557 for the fiscal year ended June 30, 2008. The General Fund as of June 30, 2008, has a fund balance of \$10,556,582 or 14% of expenditures for the 2007-2008 fiscal year. The School District made budget reductions in certain areas for the 2007-2008 fiscal year and will have to continue these.

B. Debt Service Fund Operations

The Debt Service Funds consist of five (5) separate debt funds as follows: 1997 Debt, 2004 Debt, 2005 Debt, 2006 Debt and Durant Debt. The Debt Service Funds are set up to collect General Fund Transfers, State Aid payments for Durant Debt and pay annual debt payments.

The School District does not levy taxes to make debt payment obligations. Instead the District budgets the payments from General Fund. The District also had long term notes payable, accrued vacation, workers compensation, compensated absences and early retirement incentives outstanding at June 30, 2008, which totaled \$7,889,556.

The District made principal payments on bonded, long-term debt obligations that reduced the amount of the District's long-term liabilities as follows:

	Principal Balance <u>June 30, 2007</u>	Principal Payments	Principal Balance <u>June 30, 2008</u>
Durant bonds	\$ 1,888,495	\$ -	\$ 1,888,495
2004 bonds	2,365,000	215,000	2,150,000
2005 bonds	3,570,000	105,000	3,465,000
2006 bonds	<u>5,045,000</u>	<u>320,000</u>	<u>4,725,000</u>
Total long-term bond obligations	<u>\$ 12,868,495</u>	<u>\$ 640,000</u>	<u>\$ 12,228,495</u>

C. School Service Funds

The Taylor School District also has school service funds that include the following: Cafeteria Fund and Athletic Fund.

The Cafeteria Fund reports costs of the food service program. In 2007-2008 the Cafeteria Fund had revenues and expenditures of \$3,032,745. The Cafeteria Fund must have a balanced budget and the District contributed \$167,590 from the General Fund to balance the fund. The Cafeteria Fund generated \$2,865,155 in revenue from food sales, Federal and State grants, and other sources. The Cafeteria Fund had no fund balance.

The Athletics Fund includes all costs for High School and Middle School athletic programs including the cost for coaches, officials, supplies, tournaments, transportation and other items. In 2007-2008 the Athletics Fund had revenues and expenditures of \$811,400. The Athletics Fund must have a balanced budget, and the District contributed \$631,226 from the General Fund to balance the fund. The Athletics Fund generated \$180,174 in revenue from gate receipts, passes, fees, donations, and other items. The Athletics Fund had no fund balance.

D. Special Education Fund

The Special Education Fund is a Special Revenue Fund that reports the costs of providing a county wide educational program for POHI (physically or otherwise health impaired) students. This fund receives revenue from a county special education millage that is paid to the district from Wayne RESA and also State categorical revenues. In 2007-2008 the Special Education Fund had revenues and expenditures of \$3,724,406. This fund had no fund balance.

E. Federal and State Projects Fund

The Federal and State Projects Fund is a Special Revenue Fund that segregates, for administrative purposes, the transactions related to certain programs funded by federal and state agencies. In 2007-2008 the Federal and State Projects fund had revenues and expenditures of \$12,923,078. This fund had no fund balance.

F. Building and Site Fund

The Building and Site Fund is designated for the disbursement of monies from bond proceeds to acquire new capital assets including sites and improvements, buildings and improvements, equipment, and vehicles. The fund is kept open until the project for which the fund was created has been completed. In 2007-2008, the District continued to make building improvements including roof and door replacements using the funds from the 2005 bond issue.

G. Net Investment in Capital Assets

The District's net investment in capital assets decreased by \$399,438. This can be summarized as follows:

	Balance as of June 30, 2007	Additions, Deletions, & Transfers	Balance as of June 30, 2008
Capital assets	\$ 47,986,473	\$ 430,147	\$ 48,416,620
Less: accumulated depreciation	(25,502,324)	(829,585)	(26,331,909)
Net Investments in Capital Assets	\$ 22,484,149	\$ (399,438)	\$ 22,084,711

IMPORTANT ECONOMIC FACTORS
1. State of Michigan Unrestricted Aid (Net State Foundation Grant)

The unrestricted aid provided by the State of Michigan is determined with the following variables:

- State of Michigan State Aid Act per student foundation allowance
- Student Enrollment - Blended at 75 percent of current year's fall count and 25 percent of prior year's winter count
- The District's non-homestead property valuation

Per Student Foundation Allowance:

Annually, the State of Michigan establishes the per student foundation allowance. The Taylor School District's foundation allowance was \$8,094 per student for the 2007-2008 school year. The District receives \$165 per student for Section 20(19) class size reduction that is part of the foundation allowance amount referred to above.

Student Enrollment:

The District's student enrollment for the blended count of 2007-2008 was 9,424 students. The District's enrollment decreased from the prior school year's blended student count. The following summarizes the blended student enrollments in the past five years:

	<u>Student FTE</u>
2007-2008	9,424
2006-2007	10,072
2005-2006	10,414
2004-2005	10,746
2003-2004	10,834

2. Property Taxes levied for General Operations (General Fund Non-Homestead Taxes)

The District levies 18 mills of property taxes for operations (General Fund) on Non-Homestead properties. Under Michigan law, the taxable levy is based on the taxable valuation of properties. Annually, the taxable valuation increase in property values is capped at the rate of the prior year's CPI increase or five (5) percent, whichever is less. At the time of sale, a property's taxable valuation is readjusted to the State Equalized Value, which is, theoretically, 50 percent of the market value. The District's non-homestead property tax revenue for 2007-2008 fiscal year was \$15,319,804

GENERAL FUND BUDGET & ACTUAL REVENUES & EXPENDITURES

Listed below is an analysis of the original budget and final budget to the final actual.

General Fund Expenditures and Other Uses Budget vs. Actual

<u>Fiscal Year</u>	<u>Original Budget</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variances</u>			
				<u>Actual & Original Budget</u>	<u>%</u>	<u>Actual & Final Budget</u>	<u>%</u>
2007-2008	\$81,179,441	\$80,943,822	\$78,102,458	\$3,076,983	3.8	\$2,841,364	3.5

General Fund Revenues and Other Sources, Budget vs. Actual

<u>Fiscal Year</u>	<u>Original Budget</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variances</u>			
				<u>Actual & Original Budget</u>	<u>%</u>	<u>Actual & Final Budget</u>	<u>%</u>
2007-2008	\$79,678,563	\$80,438,601	\$79,287,015	\$391,548	.49	(\$1,151,586)	(1.4)

Original vs. Final Budget:

The Uniform Budget Act of the State of Michigan requires that the Board of Education approve the original budget for the upcoming year prior to July 1, the start of the fiscal year.

As a matter of practice, Taylor School District amends its budget periodically during the school year. The June 2008 budget amendment was the final budget for the fiscal year.

Revenue Change from Original to Final Budget:

		<u>Percent</u>
Total Revenues Original Budget	\$ 79,678,563	
Total Revenues Final Budget	<u>80,438,601</u>	
Increase in Budget Revenues	<u>\$ 760,038</u>	.95

The District's final actual General Fund revenues were less than the final budget by \$1,151,586, a negative variance of 1.43% from the final budget.

The final revenue budget reflects the following changes from the Original Budget.

- The revenue budgeted for State Aid was increased due to an increase in the foundation allowance.

General Fund Expenditures:

The District's budget for expenditures changed as follows during the year:

		<u>Percent</u>
Total Expenditures Original Budget	\$ 81,179,441	
Total Expenditures Final Budget	<u>80,943,822</u>	
Decrease in Budget Expenditures	<u>\$ 235,619</u>	0.29

The District's actual expenditures were less than final budget by \$2,841,364; a positive variance of 3.5% from the final budget.

Some of the significant changes in expenditure budgets for the year include:

- The District made significant staffing reductions across all functions due to a larger than expected drop in pupil counts.

Additional Economic Factors and Next Year's Budgets and Rates

Our elected officials and administration considered many factors when setting the School District's 2008 fiscal year budget. One of the most important factors affecting the budget is our student count. The State foundation revenue is determined by multiplying the blended student count by the foundation allowance per pupil. The blended count for the 2008 fiscal year is 25 percent and 75 percent of the February 2007 and September 2007 student counts, respectively. The 2007 fiscal year budget was adopted in June 2007, based on an estimate of students that will be enrolled in September 2007. Approximately 80 percent to 85 percent of total General Fund revenues is from the foundation allowance. Under State law, the School District cannot assess additional property tax revenue for general operations. As a result, district funding is heavily dependent on the State's ability to fund local school operations. Once the final student count and related per pupil funding is validated, State law requires the School District to amend the budget if actual district resources are not sufficient to fund original appropriations.

Since the School District's revenue is heavily dependent on State Funding and the status of the State's School Aid Fund, the actual revenue received depends on the State's ability to collect revenues to fund its appropriation to school districts.

In fiscal year 2008, the health and pension charge to employers in the State's retirement plan had been 16.72 percent of payroll, which was comprised of 6.55 percent for health and 10.17 percent for pension. The contribution rate for fiscal year 2009 is set at 16.54 percent of payroll, which is comprised of 6.81 percent for health and 9.73 percent for pension. In both years the rate charged reflects the use of reserves in the retirement plan to hold the rate below the calculated level.

Contacting the District's Financial Management

This financial report is designed to provide our citizens and taxpayers with a general overview of the District's finances. If you have questions about this report or need additional information, it can be obtained by contacting the following person:

Sandy Weir
Interim Assistant Superintendent for Business Operations
Taylor Public Schools
23033 Northline Road
Taylor, MI 48180
Phone: (734) 374-1225, Fax (734) 374-2325
Or E-Mail: weirs@taylor.k12.mi.us

BASIC FINANCIAL STATEMENTS

Taylor School District

STATEMENT OF NET ASSETS

June 30, 2008

	Governmental Activities
ASSETS	
Current assets	
Cash and cash equivalents	\$ 4,951,452
Cash and cash equivalents - restricted	406,564
Receivables	
Accounts	420,867
Taxes	150,378
Interest	1,795
Due from other governmental units	14,323,372
Inventories	547,938
Prepaid expenses	1,162,142
Total current assets	21,964,508
Noncurrent assets	
Capital assets, net of accumulated depreciation	22,084,711
TOTAL ASSETS	44,049,219
LIABILITIES	
Current liabilities	
Accounts payable	1,435,250
Accrued payroll	5,749,715
Accrued interest payable	81,235
Other accrued liabilities	1,480,965
Deferred revenue	1,240,495
Due to other governmental units	970,064
Current portion of compensated absences, early retirement and other risk liabilities	4,187,642
Current portion of long-term debt	1,047,930
Total current liabilities	16,193,296
Noncurrent liabilities	
Noncurrent portion of accrued interest payable	405,712
Noncurrent portion of compensated absences, early retirement and other risk liabilities	6,546,520
Noncurrent portion of long-term debt	11,650,574
Total noncurrent liabilities	18,602,806
TOTAL LIABILITIES	34,796,102
NET ASSETS	
Invested in capital assets, net of related debt	9,280,319
Unrestricted (deficit)	(27,202)
TOTAL NET ASSETS	\$ 9,253,117

See accompanying notes to financial statements.

Taylor School District
STATEMENT OF ACTIVITIES
Year Ended June 30, 2008

		Program Revenues		Net (Expense) Revenues and Changes in Net Assets
	Expenses	Charges for Services	Operating Grants	Governmental Activities
Governmental Activities				
Functions/Programs				
Instruction	\$ 53,650,660	\$ 33,252	\$ 9,593,960	\$ (44,023,448)
Supporting services	39,744,507	803,209	8,817,260	(30,124,038)
Community services	141,209	-	174,730	33,521
Food services	3,001,386	709,997	2,155,158	(136,231)
Athletics	857,514	180,174	-	(677,340)
Interest on long-term debt	553,208	-	-	(553,208)
TOTAL EXPENSES	<u>\$ 97,948,484</u>	<u>\$ 1,726,632</u>	<u>\$ 20,741,108</u>	(75,480,744)
General Revenues				
Property taxes - levied for general purposes				15,341,007
State school aid - unrestricted				60,342,243
Interest and investment earnings				247,979
Rentals				196,131
Loss on disposal of assets				(3,663)
Other				58,830
TOTAL GENERAL REVENUES				<u>76,182,527</u>
CHANGE IN NET ASSETS				701,783
Net assets, beginning of year				<u>8,551,334</u>
Net assets, end of year				<u>\$ 9,253,117</u>

See accompanying notes to financial statements

Taylor School District

GOVERNMENTAL FUNDS BALANCE SHEET

June 30, 2008

	General	Federal and State Projects	Nonmajor Governmental Funds
ASSETS			
Cash and cash equivalents	\$ 4,951,476	\$ -	\$ 406,540
Accounts receivable	395,409	21,852	3,606
Taxes receivable	150,378	-	-
Accrued interest receivable	1,795	-	-
Due from other funds	399,779	-	811,054
Due from other governmental units	12,043,138	2,277,384	2,850
Inventories	516,062	-	31,876
Prepaid expenditures	1,133,113	24,485	4,544
TOTAL ASSETS	\$ 19,591,150	\$ 2,323,721	\$ 1,260,470
LIABILITIES AND FUND BALANCES			
LIABILITIES			
Accounts payable	\$ 1,071,193	\$ 292,557	\$ 71,500
Accrued payroll	5,483,391	-	266,324
Other accrued liabilities	1,374,181	-	64,903
Due to other funds	-	1,220,776	31,938
Due to other governments	525,318	-	444,746
Deferred revenue	580,485	810,388	-
TOTAL LIABILITIES	9,034,568	2,323,721	879,411
FUND BALANCES			
Reserved for			
Encumbrances	144,604	-	-
Inventory and prepaids	1,649,175	24,485	36,420
Construction commitments	-	-	365,104
Capital projects	-	-	15,955
Unreserved			
Designated for:			
Severance payments due July 1	333,447	-	-
Risk and other liabilities due within one year	3,854,195	-	-
Building budgets carryover	218,767	-	-
Undesignated, reported in:			
General Fund	4,356,394	-	-
Federal and State Projects Fund	-	(24,485)	-
Special Revenue Funds	-	-	(36,420)
TOTAL FUND BALANCES	10,556,582	-0-	381,059
TOTAL LIABILITIES AND FUND BALANCES	\$ 19,591,150	\$ 2,323,721	\$ 1,260,470

See accompanying notes to financial statements.

Total
Governmental
Funds

\$ 5,358,016
420,867
150,378
1,795
1,210,833
14,323,372
547,938
1,162,142

\$ 23,175,341

\$ 1,435,250
5,749,715
1,439,084
1,252,714
970,064
1,390,873

12,237,700

144,604
1,710,080
365,104
15,955

333,447
3,854,195
218,767

4,356,394
(24,485)
(36,420)

10,937,641

\$ 23,175,341

Taylor School District

RECONCILIATION OF THE GOVERNMENTAL FUNDS BALANCE SHEET TO
THE STATEMENT OF NET ASSETS

June 30, 2008

Total fund balance - governmental funds **\$ 10,937,641**

Amounts reported for the governmental activities in the statement of net assets are different because:

Capital assets used in governmental activities are not financial resources
and therefore are not reported as assets in the governmental funds.

The cost of capital assets is	\$ 48,416,620	
Accumulated depreciation is	<u>(26,331,909)</u>	22,084,711

Other long-term assets not available to pay current period expenditures, therefore deferred in the governmental funds	150,378
--------------------------------------------------------------------------------------------------------------------------	---------

Long-term liabilities are not due and payable in the current period
and therefore are not reported as liabilities in the funds.

Long-term liabilities at year-end consist of:

Bonds and notes payable	(12,698,504)	
Accrued interest payable	(486,947)	
Compensated absences, early retirement incentives and worker's compensation	<u>(7,419,547)</u>	(20,604,998)

Risk liabilities are not reported in the governmental funds under the provision of GASB No. 16, Interpretation 6	<u>(3,314,615)</u>
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Net assets of governmental activities	<u><u>\$ 9,253,117</u></u>
----------------------------------------------	-----------------------------------

See accompanying notes to financial statements.

Taylor School District

STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES -
GOVERNMENTAL FUNDS

Year Ended June 30, 2008

	General	Federal and State Projects	Nonmajor Governmental Funds
REVENUES			
Local sources	\$ 16,712,629	\$ 151,146	\$ 916,153
State sources	60,889,856	6,071,902	1,284,435
Federal sources	23,359	6,700,030	1,931,758
OTHER FINANCING SOURCES			
Proceeds from capital lease	276,716	-	-
Transfers from other funds	-	-	1,883,939
Interdistrict	1,384,455	-	2,663,371
TOTAL REVENUES AND OTHER FINANCING SOURCES	79,287,015	12,923,078	8,679,656
EXPENDITURES			
Current			
Instruction	42,588,356	8,627,809	1,522,871
Supporting services	32,887,311	4,153,275	2,192,827
Community services	-	141,209	-
Food service activities	-	-	2,996,851
Athletic activities	-	-	811,400
Capital outlay	521,040	785	592,097
Debt service			
Principal retirement	194,403	-	640,000
Interest, fiscal and other charges	27,409	-	445,123
OTHER FINANCING USES			
Transfers to other funds	1,883,939	-	-
TOTAL EXPENDITURES AND OTHER FINANCING USES	78,102,458	12,923,078	9,201,169
EXCESS OF REVENUES AND OTHER FINANCING SOURCES OVER (UNDER) EXPENDITURES AND OTHER FINANCING USES	1,184,557	-	(521,513)
Fund balances, beginning of year	9,372,025	-	902,572
Fund balances, end of year	\$ 10,556,582	-0-	381,059

See accompanying notes to financial statements.

Totals
Governmental
Funds

\$ 17,779,928
68,246,193
8,655,147

276,716
1,883,939
4,047,826

100,889,749

52,739,036
39,233,413
141,209
2,996,851
811,400
1,113,922

834,403
472,532

1,883,939

100,226,705

663,044

10,274,597

\$ 10,937,641

Taylor School District

RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN
FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES

Year Ended June 30, 2007

Net change in fund balances - total governmental funds **\$ 663,044**

Amounts reported for governmental activities in the statement of activities are different because:

Capital outlays are reported as expenditures in governmental funds. However, in the statement of activities, the cost of capital assets is allocated over their estimated useful lives as depreciation expense. In the current period, these amounts are:

Capital outlay	\$ 836,606	
Depreciation expense	(1,232,381)	
Loss on disposal of assets	<u>(3,663)</u>	(399,438)

Repayment and borrowing of long-term debt is reported as expenditures and other financing sources in governmental funds, but the repayments reduce long-term liabilities and the borrowings increase long-term liabilities in the statement of net assets. In the current year, these amounts consist of:

Bond and note principal retirement	834,402	
Capital lease proceeds	<u>(276,716)</u>	557,686

Some revenues reported in the statement of activities are reported as earned, and do not meet the criteria of being current financial resources as required to be reported in the governmental funds. In the current period, these amounts consist of:

Decrease in deferred revenue-taxes		(74,381)
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Some expenditures reported in the statement of activities do not require the use of current financial resources and therefore are not reported as expenditures in governmental funds. In the current period, these amounts consist of:

Increase in accrued interest payable	(80,676)	
Increase in other risk liabilities	(236,731)	
Decrease in compensated absences, early retirement, accrued vacation and workers' compensation	<u>272,279</u>	<u>(45,128)</u>

Change in net assets of governmental activities **\$ 701,783**

See accompanying notes to financial statements.

Taylor School District

Fiduciary Funds

STATEMENT OF FIDUCIARY NET ASSETS

June 30, 2008

	<u>Student Activities</u>
ASSETS	
Cash and cash equivalents	\$ 470,445
Accounts receivable	1,405
Due from other funds	41,881
Interest receivable	<u>73</u>
TOTAL ASSETS	<u>\$ 513,804</u>
LIABILITIES	
Accounts payable	\$ 26,517
Due to student groups	<u>487,287</u>
TOTAL LIABILITIES	<u>\$ 513,804</u>

See accompanying notes to financial statements.

NOTES TO BASIC FINANCIAL STATEMENTS

June 30, 2008

NOTE A: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements of Taylor School District have been prepared in conformity with accounting principles generally accepted in the United States of America (GAAP) as applied to governmental units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The District's more significant accounting policies are described below.

1. Reporting Entity

As required by accounting principles generally accepted in the United States of America; GASB Statement No. 14, *The Financial Reporting Entity*; and *Statement on Michigan Governmental Accounting and Auditing No. 5*, these financial statements present the financial activities of Taylor School District (primary government). The District has no activities that would be classified as component units.

2. Basis of Presentation

DISTRICT-WIDE FINANCIAL STATEMENTS

The statement of net assets and the statement of activities (the district-wide statements) present information for the district as a whole. All non-fiduciary activities of the primary government are included (i.e., fiduciary fund activities are not included in the district-wide statements). Interfund activity has been eliminated in the preparation of the district-wide financial statements.

The district-wide and fiduciary fund financial statements are presented using the economic resources measurement focus, similar to that used by business enterprises or not-for-profit organizations. Because another measurement focus is used in the governmental fund financial statements, reconciliations are provided that explain the differences in detail.

The statement of activities presents the direct functional expenses of the District and the program revenues that support them. Direct expenses are specifically associated with a service, program, or department and are therefore clearly identifiable to a particular function. Program revenues are associated with specific functions and include charges to recipients of goods or services and grants and contributions that are restricted to meeting the operational or capital requirements of that function. Revenues that are not required to be presented as program revenues are general revenues. This includes all taxes, interest, and unrestricted State aid payments and other general revenues and shows how governmental functions are either self-financing or supported by the general revenues of the District.

FUND FINANCIAL STATEMENTS

The governmental fund financial statements present the District's individual major fund and aggregated nonmajor funds. A separate column is shown for the major fund on the balance sheet and statement of revenues, expenditures, and changes in fund balances. Nonmajor funds are combined and shown in a single column.

All governmental funds are presented using the current financial resources measurement focus. With this measurement focus, only current assets and current liabilities generally are included on the balance sheet. Operating statements of these funds present increases (i.e., revenues and other financing sources) and decreases (i.e., expenditures and other financing uses) in net current assets.

NOTES TO BASIC FINANCIAL STATEMENTS

June 30, 2008

NOTE A: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

2. Basis of Presentation - continued

FUND FINANCIAL STATEMENTS - CONTINUED

The major funds of the District are:

- a. General Fund - The General Fund is used to account for money or other resources provided to the District to support the educational programs and general operations of the District, except those required to be accounted for in another fund.
- b. Federal and State Projects Fund - The Federal and State Projects Fund is a Special Revenue Fund that segregates, for administrative purposes, the transactions related to certain programs funded by federal and state agencies.

Additionally, the District reports the following fund types:

- c. Building and Site Fund - The Building and Site Fund is used to record bond proceeds or other revenue and the disbursement of monies specifically designated for acquiring new capital assets for the District, which includes new school sites, buildings, equipment and major remodeling. The fund is kept open until the project or purchase for which the fund was created has been completed or accomplished.
- d. Special Revenue Funds - Special Revenue Funds are used to account for the proceeds of specific revenue sources that are restricted to expenditures for specified purposes. Special Revenue Funds maintained by the District are the Athletics Fund, Cafeteria Fund and Special Education Fund.
- e. Debt Funds - Debt Funds are used to record tax, interest, and other revenue for payment of principal and interest and other expenditures and the disbursements thereof on a particular bond issue. For reporting purposes, the Debt Fund is divided into each debt issue, which are the 1997, 2004, 2005, and 2006 Debt Funds and the Durant Debt Fund.
- f. Fiduciary Funds - Fiduciary Funds are used to account for assets held by the District in a trustee capacity or as an agent. Fiduciary Fund net assets and results of operations are not included in the district-wide statements. Agency Funds are custodial in nature (assets equal liabilities) and do not involve measurements of results of operations. The District presently maintains a Student Activities Fund to record the transactions of student and parent groups for school-related purposes. The funds are segregated and held in trust for the student and parents.

3. Basis of Accounting

Basis of accounting refers to the timing under which transactions are recognized for financial reporting purposes. Governmental fund financial statements use the modified accrual basis of accounting. The district-wide and fiduciary fund financial statements are prepared using the accrual basis of accounting.

Under the accrual basis of accounting, revenue is recorded in the period in which it is earned and expenses are recorded when incurred, regardless of the timing of related cash flows. Property tax revenue is recognized in the fiscal year for which it is levied. Revenues for grants, entitlements, and donations are recognized when all eligibility requirements imposed by the provider have been met. Deferred revenue is recorded when resources are received by the District before it has legal claim to them, such as when grant monies are received prior to the incurrence of qualified expenditures.

NOTES TO BASIC FINANCIAL STATEMENTS

June 30, 2008

NOTE A: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

3. Basis of Accounting - continued

Under the modified accrual basis of accounting, revenues are recognized when susceptible to accrual (i.e., when they become both measurable and available). "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. Revenues susceptible to accrual include property taxes, state and federal aid, and interest revenue. Other revenues are not susceptible to accrual because generally they are not measurable until received in cash. Expenditures are recorded when the related fund liability is incurred, except for principal and interest on general long-term debt which are recorded when due.

The District reports deferred revenue on its governmental funds balance sheet. Deferred revenues arise when potential revenue does not meet both the "measurable" and "available" criteria for recognition in the current period. Resources are considered available if they are collected during the current fiscal year or soon enough afterward to be used in payment of current year liabilities - defined as expected to be received within sixty days of year-end. Deferred revenues also arise when the District receives resources before it has a legal claim to them. In subsequent periods, when both revenue recognition criteria are met, the liability for deferred revenue is removed from the balance sheet and revenue is recognized.

4. Budgets and Budgetary Accounting

Budgets are adopted on a basis consistent with accounting principles generally accepted in the United States of America. Annual appropriated budgets are adopted for the General and Special Revenue funds. All unexpended appropriations lapse at fiscal year end.

The District follows these procedures in establishing the budgetary data reflected in the financial statements:

- a. The Superintendent submits to the School Board a proposed operating budget for the fiscal year commencing on July 1. The operating budget includes proposed expenditures and the means for financing them.
- b. Public hearings are conducted to obtain taxpayer comments.
- c. Prior to July 1, the budget is legally adopted by School Board resolution pursuant to the Uniform Budgeting and Accounting Act (P.A. 621 of 1978). The Act requires that the budget be amended prior to the end of the fiscal year when necessary to adjust appropriations if it appears that revenues and other financing sources will not be in excess of original estimates. Expenditures shall not be made or incurred, unless authorized in the budget, in excess of the amounts appropriated.
- d. The budgets are legally adopted at the functional level; however, they are maintained at the object level for control purposes. Any revisions that alter the total expenditures at the functional level must be approved by the School Board.
- e. Formal budgetary integration is employed as a management control device during the year for the General and Special Revenue Funds.
- f. The budget, as presented, has been amended in a legally permissible manner. One (1) supplementary appropriation was made during the year with the final amendment being approved June 28, 2008.
- g. Encumbrance accounting is employed in governmental funds. Encumbrances (purchase orders, contracts, etc.) outstanding at year end are reported as reservations of fund balances and do not constitute expended items or liabilities because the goods and services have not been received as of year end.

NOTES TO BASIC FINANCIAL STATEMENTS

June 30, 2008

NOTE A: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

5. Cash and Cash Equivalents

Cash and cash equivalents consist of checking and savings accounts, pooled investment accounts, and short-term investments with an original maturity of 90 days or less. Cash equivalents are recorded at cost, which approximates market value.

The restricted cash and cash equivalents represents the amounts held in the Building and Site Fund related to unspent bond proceeds and related interest that is required to be set aside for construction.

6. Interfund Receivables/Payables

During the course of operations, numerous transactions occur between individual funds for goods provided or services rendered. These receivables and payables are classified as "due from other funds" and "due to other funds" on the governmental funds balance sheet.

7. Inventories / Prepaids

Inventories are stated at cost on a first in/first out basis. Inventories of governmental funds are recorded as expenditures when consumed rather than when purchased. The General Fund inventory consists of replacement and repair parts from the District bus garage and maintenance departments as well as paper and technology supplies from the Professional Resource Center and school stores inventories. The Cafeteria Fund inventory consists of food and paper goods.

8. Due from Other Governmental Units

Due from other governmental units consists of various amounts owed to the District for grant programs, State Aid payments and other purposes. The State of Michigan's funding stream of State Aid payments results in the final two (2) payments for the fiscal year ended June 30, 2008 to be paid in July and August 2008. Of the total amount of \$14,323,372 due from other governmental units, \$11,514,322 consists of State Aid and the remaining \$2,809,050 from other governmental grants.

9. Capital Assets

Capital assets include land and improvements, buildings and improvements, equipment, and vehicles and are recorded (net of accumulated depreciation, if applicable) in the district-wide financial statements. Capital assets are those with an initial individual cost greater than \$5,000 and an estimated useful life of more than five (5) years. Capital assets are not recorded in the governmental funds. Instead, capital acquisition and construction are reflected as expenditures in governmental funds, and the related assets are reported in the district-wide financial statements. All purchased fixed assets are valued at cost where historical records are available and at an estimated historical cost where no historical records exist. Donated capital assets are valued at their estimated fair market value on the date received.

The cost of normal maintenance and repairs that do not add to the value of the asset or materially extend asset lives are not capitalized. Depreciation is computed using the straight-line method over the following useful lives:

Land improvements	20 - 50 years
Buildings and improvements	20 - 50 years
Buses and other vehicles	5 - 10 years
Furniture and other equipment	5 - 20 years

The District has no assets that would be classified as infrastructure assets.

NOTES TO BASIC FINANCIAL STATEMENTS

June 30, 2008

NOTE A: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

10. Compensated Absences

Based on the requirements of GASB Statement No. 16, *Accounting for Compensated Absences*, the District has recorded all liabilities associated with compensated absences. Compensated absences consist of earned but unused accumulated vacation and sick leave benefits, early retirement incentives, and other severance benefits. Accumulated vested severance amounts and nonvested severance amounts that are probable to vest and be paid at termination are considered payable from future resources and are recorded along with the related payroll taxes as a long-term liability in the district-wide financial statements.

11. Accrued Interest Payable

Accrued interest is presented for long-term obligations in the district-wide statements related to interest payable on general obligation and Durant bonds.

12. Long-term Obligations

Long-term debt is recognized as a liability in the district-wide statements when incurred. The portion of those liabilities expected to be paid within the next year is a current liability with the remaining amounts shown as long-term.

In both the government-wide and fund financial statements, funds recognize bond premiums and discounts, as well as bond issuance costs, during the current period. Premiums and discounts on debt issuances are netted and are reported as either other financing sources or other financing uses. Issuance costs are reported as debt service expenditures. The amounts were not considered material for purposes of amortization in the government-wide financial statements.

13. Property Taxes

Property taxes levied by the District are collected by various municipalities and periodically remitted to the District. The taxes are assessed as of December 31 and the related property taxes become a lien on July 1 of the following year for approximately 50 percent of the taxes that are due September 30, and December 1 for the remainder of the taxes that are due February 28 of the following year. At this time, penalties and interest are assessed and the total obligation is added to the county tax rolls. School District property tax revenues are recognized when levied to the extent that they result in current revenue (collected within 60 days of year-end). Amounts received subsequent to June 30 are recognized as revenue when collected, except for amounts received after 60 days from year end, which are recorded as deferred revenue.

The District levies a total of \$18 per \$1,000 of taxable valuation on nonhomestead property for general governmental services.

14. State Foundation Revenue

Beginning with the fiscal year ended June 30, 1995, the State of Michigan adopted a foundation grant approach, which provides for a specific annual amount of revenue per student based on a state wide formula. Prior to the fiscal year ended June 30, 1995 the State utilized a district power equalizing approach. The foundation is funded from state and local sources. Revenues from state sources are primarily governed by the School Aid Act and the School Code of Michigan. The Michigan Department of Education administers the allocation of state funds to school districts based on information supplied by the districts. For the year ended June 30, 2008, the foundation allowance was based on the average of pupil membership counts taken in February 2007 and September 2007. The average calculation was weighted 25% for the February 2007 count and 75% for the September 2007 count.

NOTES TO BASIC FINANCIAL STATEMENTS

June 30, 2008

NOTE A: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

14. State Foundation Revenue - continued

The State portion of the foundation is provided primarily by a State education property tax millage of 6 mills and an allocated portion of State sales and other taxes. The local portion of the foundation is funded primarily by nonhomestead property taxes, which may be levied at a rate of up to 18 mills. The State revenue is recognized during the foundation period (currently the fiscal year) and is funded through nine (9) payments made during the fiscal year and two (2) payments made subsequent to year-end. The local revenue is recognized as outlined above under Property Taxes.

15. State Categorical Revenue

The District also receives revenue from the State to administer certain categorical education programs. State rules require that revenue earmarked for these programs be expended for its specific purpose. Categorical funds received which are not expended by the close of the fiscal year are recorded as deferred revenue.

16. Interfund Transactions

Transactions that constitute reimbursements to a fund for expenditures initially made from it that are properly applicable to another fund are recorded as expenditures in the reimbursing fund and as reductions of expenditures in the fund that is reimbursed. Transfers of resources to other funds are recorded as operating transfers. Transfers are netted as part of the reconciliation to the district-wide financial statements.

17. Federal Programs

Federal programs are accounted for in the General Fund and specific Special Revenue Funds. The District has not integrated its Single Audit reports and financial data as part of the financial statements. The Single Audit reports and financial data will be issued under separate cover as supplementary information to the financial statements.

18. Comparative Data

Comparative data for the prior year has not been presented in the basic financial statements since their inclusion would make the statements unduly complex and difficult to read.

NOTE B: CASH, CASH EQUIVALENTS, AND INVESTMENTS

In accordance with Michigan Public Act 451 of 1976, Section 1223(1), as amended, the District is authorized to invest its surplus funds in the following types of investments:

1. Bonds, bills, or notes of the United States; obligations, the principal and interest of which are fully guaranteed by the United States; or obligations of the State.
2. Certificates of deposit issued by a State or national bank, savings accounts of a State or Federal savings and loan association, or certificates of deposit or share certificates of a State or Federal credit union organized and authorized to operate in this State.
3. Commercial paper rated prime at the time of purchase and maturing not more than 270 days after the date of purchase.
4. Securities issued or guaranteed by agencies or instrumentalities of the United States government.

NOTES TO BASIC FINANCIAL STATEMENTS

June 30, 2008

NOTE B: CASH, CASH EQUIVALENTS, AND INVESTMENTS - CONTINUED

5. United States government or federal agency obligation repurchase agreements.
6. Bankers' acceptances issued by a bank that is a member of the Federal Depository Insurance Corporation.
7. Mutual funds composed entirely of investment vehicles that are legal for direct investment by a School District.
8. Investment pools, as authorized by the Surplus Funds Investment Pool Act, Act No. 367 of the Public Acts of 1982, being sections 129.111 to 129.118 of the Michigan Compiled Laws, composed entirely of instruments that are legal for direct investment by a School District.

Michigan Public Acts authorize school districts in Michigan to deposit in the accounts of federally insured banks, credit unions, and savings and loan associations. Deposits of the District are at federally insured banks and credit unions in the State of Michigan in the name of the School District.

Federal Deposit Insurance Corporation (FDIC), Federal Savings and Loan Insurance Corporation (FSLIC), and the National Credit Union Administration regulations provide that deposits of governmental units are to be separately insured for savings deposits and demand deposits up to \$100,000 each. Furthermore, if specific deposits are regulated by statute or bond indenture, these specific deposits are to be separately insured for the amount of \$100,000. Michigan School Code Section 1223 allows that security in the form of collateral, surety bond, or another form may be taken for the deposits or investments of a school district in a bank, savings and loan association, or credit union.

Deposits

There is custodial credit risk as it relates to deposits. In the case of deposits, this is the risk that in the event of a bank failure, the District's deposits may not be returned to it. As of June 30, 2008, the carrying amount of the District's deposits was \$1,411,755 and the bank balance was \$1,681,551, of which \$200,719 was covered by federal depository insurance. The balance of \$1,480,832 was uninsured and uncollateralized. The District believes that due to the dollar amounts of cash deposits and the limits of FDIC insurance, it is impractical to insure all deposits. As a result, the District evaluates each financial institution with which it deposits funds and assesses the level of risk of each institution. Only those institutions with an acceptable estimated risk level are used as depositories. The District also had \$25 of imprest cash.

Investments

As of June 30, 2008, the carrying amounts and market values for each type of investment as reported in the cash and cash equivalents captions on the governmental funds balance sheet are as follows:

<u>Investment Type</u>	<u>Carrying Amount/ Market Value</u>	<u>Weighted Average Maturity</u>
Uncategorized - pooled investment funds		
Cash management funds	\$ 4,178,681	< 12 months
Sweep accounts	<u>238,000</u>	< 12 months
	<u>\$ 4,416,681</u>	

The pooled investment funds are not categorized at a risk level because they are not evidenced by securities that exist in physical or book entry form.

NOTES TO BASIC FINANCIAL STATEMENTS

June 30, 2008

NOTE B: CASH, CASH EQUIVALENTS, AND INVESTMENTS - CONTINUEDCredit risk

State law limits investments in certain types of investments to a prime or better rating issued by nationally recognized statistical rating organizations (NRSRO's). As of June 30, 2008, none of the District's investments were rated due to the types of investments held by the District.

Interest rate risk

The District has adopted a policy that indicates how the District will minimize interest rate risk, which is the risk that the market value of securities in the portfolio will fall due to changes in market interest rates. The District's investment policy does not restrict investment maturities, other than commercial paper, which can only be purchased with a 270 day maturity. The District minimizes its interest rate risk by structuring the investment portfolio so that securities mature to meet cash requirements for ongoing operations, thereby avoiding the need to sell securities in the open market; and, investing operating funds primarily in shorter-term securities, liquid asset funds, money market mutual funds, or similar investment pools and limiting the average maturity in accordance with the District's cash requirements.

Concentration of credit risk

The District has adopted a policy that indicates how the District will minimize concentration of credit risk, which is the risk of loss attributed to the magnitude of the District's investment in a single issuer. The District policy places no limit on the amount the District may invest in any one issuer. The District minimizes the concentration of credit risk by diversifying the investment portfolio so that the impact of potential losses from any one type of security or issuer will be minimized.

Custodial credit risk

The District has adopted a policy that indicates how the District will minimize custodial risk, which is the risk that in the event of the failure of the counterparty, the District will not be able to recover the value of its investments of collateral securities that are in possession of an outside party. The District's policy limits the types of investments and depositories to those complying with State statute, and also requires prequalification of financial institutions, brokers/dealers, intermediaries and advisors. The District does not hold any investments subject to custodial credit risk of investments at year end.

As of June 30, 2008, the cash and cash equivalents and investments referred to above have been reported in the cash and cash equivalents captions in the basic financial statements in the following categories:

	<u>Governmental Activities</u>	<u>Fiduciary Funds</u>	<u>Total Primary Government</u>
Cash and cash equivalents	\$ 4,951,452	\$ 470,445	\$ 5,421,897
Cash and cash equivalents - restricted	<u>406,564</u>	<u>-</u>	<u>406,564</u>
	<u>\$ 5,358,016</u>	<u>\$ 470,445</u>	<u>\$ 5,828,461</u>

Taylor School District

NOTES TO BASIC FINANCIAL STATEMENTS

June 30, 2008

NOTE C: CAPITAL ASSETS

Capital asset activity for the year ended June 30, 2008 was as follows:

	<u>Balance July 1, 2007</u>	<u>Additions</u>	<u>Transfers and Deletions</u>	<u>Balance June 30, 2008</u>
Governmental activities				
Land	\$ 798,693	\$ -	\$ -	\$ 798,693
Construction in progress	-	-	-	-
Land improvements	3,497,726	-	-	3,497,726
Buildings and improvements	35,328,090	499,933	-	35,828,023
Buses and other vehicles	5,124,286	302,478	(493,992)	4,932,772
Furniture and equipment	<u>3,237,678</u>	<u>121,728</u>	<u>-</u>	<u>3,359,406</u>
Totals at historical cost	47,986,473	924,139	(493,992)	48,416,620
Less accumulated depreciation for:				
Land improvements	(2,281,018)	(102,912)	-	(2,383,930)
Buildings and improvements	(16,976,233)	(877,514)	-	(17,853,747)
Buses and other vehicles	(3,929,118)	(171,114)	402,796	(3,697,436)
Furniture and equipment	<u>(2,315,955)</u>	<u>(80,841)</u>	<u>-</u>	<u>(2,396,796)</u>
Total accumulated depreciation	<u>(25,502,324)</u>	<u>(1,232,381)</u>	<u>402,796</u>	<u>(26,331,909)</u>
Capital assets, net	<u>\$ 22,484,149</u>	<u>\$(308,242)</u>	<u>\$(91,196)</u>	<u>\$ 22,084,711</u>

Depreciation expense was allocated to governmental functions. The following details the allocation of depreciation expense.

Instruction	\$ 808,025
Supporting services	380,324
Athletics	40,066
Cafeteria	<u>3,968</u>
	<u>\$ 1,232,383</u>

NOTE D: LONG-TERM DEBT

The following is a summary of changes in long-term debt obligations of the District for the year ended June 30, 2008.

	<u>Balance July 1, 2007</u>	<u>Additions</u>	<u>Deletions</u>	<u>Balance June 30, 2008</u>	<u>Amounts Due within One Year</u>
Bonds	\$10,980,000	\$ -	\$ 640,000	\$10,340,000	\$ 670,000
Durant Non-Plaintiff Bond	1,888,495	-	-	1,888,495	177,997
School Bus Installment					
Purchase Agreements	387,695	276,716	194,402	470,009	199,933
Other obligations	<u>7,691,825</u>	<u>1,712,574</u>	<u>1,984,852</u>	<u>7,419,547</u>	<u>873,027</u>
	<u>\$20,948,015</u>	<u>\$ 1,989,290</u>	<u>\$ 2,819,254</u>	<u>\$20,118,051</u>	<u>\$ 1,920,957</u>

Taylor School District
NOTES TO BASIC FINANCIAL STATEMENTS
June 30, 2008

NOTE D: LONG-TERM DEBT - CONTINUED

Significant details regarding outstanding long-term debt (including current portions) are presented below:

General Obligation

\$5,135,000 Refunding Bonds dated September 14, 2006, due in annual installments of \$15,000 to \$470,000 through May 1, 2024; interest at 3.60% to 4.375%.	\$ 4,725,000
\$3,670,000 School Building and Site Bonds dated May 26, 2005, due in annual installments of \$105,000 to \$290,000 through May 1, 2025; interest at 3.0% to 4.50%, payable semi-annually.	3,465,000
\$2,570,000 School Building and Site Bonds dated June 1, 2004, due in annual installments of \$215,000 to \$315,000 through May 1, 2016; interest at 4.0% to 4.5%, payable semi-annually.	<u>2,150,000</u>
	<u>\$10,340,000</u>

Resolution Bonds

\$3,198,329 1998 Durant Non-Plaintiff serial bonds, due in annual installments of \$177,997 to \$1,124,054 through May 15, 2013; interest at 4.762%. The annual debt service payments related to these bonds is paid through an annual appropriation from the State of Michigan.	<u>\$ 1,888,495</u>
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School Bus Installment Purchase Agreements

\$430,000 School Bus Installment Purchase Agreement dated May 12, 2004, due in semi-annual installments of \$36,117 to \$40,121 through May 12, 2010; interest at 4.25%, payable semi-annually.	\$ 155,545
\$442,900 School Bus Installment Purchase Agreement dated November 22, 2002, due in annual installments of \$78,041 to \$81,108 through November 15, 2008; interest at 3.93%, payable annually.	181,108
\$276,716 School Bus Installment Purchase Agreement dated July 17, 2007, due in annual installments of \$43,360 to \$50,832 through May 1, 2015; interest at 4.4618%, payable annually.	<u>233,356</u>
	<u>\$ 470,009</u>

Other Obligations

Other long-term obligations include the following:

Employee-compensated absences - Current employees	\$ 5,439,536
Employee-compensated absences - Retired employees	743,224
Accrued vacation	688,746
Workers' compensation	<u>548,041</u>
	<u>\$ 7,419,547</u>

Taylor School District

NOTES TO BASIC FINANCIAL STATEMENTS

June 30, 2008

NOTE D: LONG-TERM DEBT - CONTINUED

The annual requirements to pay the bonds and notes principal and interest outstanding for the long-term debt are as follows.

	<u>Principal</u>	<u>Interest</u>	<u>Totals</u>
2009	\$ 1,047,931	\$ 486,947	\$ 1,534,878
2010	1,005,464	445,612	1,451,076
2011	961,927	406,542	1,368,469
2012	998,296	368,130	1,366,426
2013	1,654,886	702,686	2,357,572
2013-2017	2,690,000	1,273,242	3,963,242
2018-2022	3,305,000	667,577	3,972,577
2023-2025	<u>1,035,000</u>	<u>59,035</u>	<u>1,094,035</u>
	<u>\$ 12,698,504</u>	<u>\$ 4,409,771</u>	<u>\$ 17,108,275</u>

NOTE E: LINE OF CREDIT

On September 1, 2007, the District renewed their line of credit agreement with National City Bank to cover potential cash flow shortages. The line of credit limit is for \$9,000,000 with an interest rate based on the bank one month libor index rate plus 45 basis points, adjusted monthly. The District had not drawn down any funds on this line of credit as of June 30, 2008.

NOTE F: OPERATING LEASES

During the year ended June 30, 2008, the District entered into operating leases for various vehicles that were considered to be non-cancellable operating leases. The leases are all for five (5) year terms, and the total amount of the lease obligations entered into during the year were \$373,227. The lease obligation outstanding as of June 30, 2008 was \$352,118.

NOTE G: DEFERRED REVENUE

Governmental funds report deferred revenue in connection with receivables for revenue that is not considered to be available to liquidate liabilities of the current period. Governmental funds also defer revenue recognition in connection with resources that have been received but not yet earned. At the end of the current fiscal year, the various components of deferred revenue are as follows:

	<u>Unavailable</u>	<u>Unearned</u>
Delinquent property taxes	\$ 150,378	\$ -
Grant and categorical aid payment received prior to meeting all eligibility requirements	-	810,388
Other deferred revenue	<u>-</u>	<u>430,107</u>
Total	<u>\$ 150,378</u>	<u>\$ 1,240,495</u>

Taylor School District

NOTES TO BASIC FINANCIAL STATEMENTS

June 30, 2008

NOTE H: INTERFUND RECEIVABLES AND PAYABLES

The amount of interfund receivables and payables at June 30, 2008, are as follows:

	<u>Due from other funds</u>	<u>Due to other funds</u>
General Fund		
Other Nonmajor Funds	\$ 1,252,714	\$ 811,054
Fiduciary Funds	<u>-</u>	<u>41,881</u>
	1,252,714	852,935
Federal and State Projects		
General Fund	-	1,220,776
Fiduciary Fund		
General Fund	41,881	-
Other Nonmajor Funds		
General Fund	<u>811,054</u>	<u>31,938</u>
	<u>\$ 2,105,649</u>	<u>\$ 2,105,649</u>

NOTE I: INTERFUND TRANSFERS

Permanent reallocation of resources between funds of the reporting entity is classified as interfund transfers. For the purpose of the statement of activities, all interfund transfers between individual governmental funds have been eliminated.

Transfers to nonmajor governmental funds are as follows:

General fund	
Transfers to Special Revenue Funds	
Athletics Fund	\$ 631,226
Cafeteria Fund	167,590
Transfers to Debt Service Funds	
2006 Refunding Bond	523,773
2005 Debt Fund	248,325
2004 Debt Fund	<u>313,025</u>
	<u>\$ 1,883,939</u>

NOTE J: EMPLOYEE RETIREMENT SYSTEM

All of the District's employees, except students, are eligible to participate in the State wide Michigan Public School Employees' Retirement System (MPERS), a multiple-employer, cost-sharing, State wide public employee retirement system. The MPERS issues a publicly available financial report that includes financial statements and required supplementary information for the Plan. The report for the fiscal year-end September 30, 2007, the last year available, may be obtained by writing to the MPERS at P.O. Box 30171, Lansing, MI 48909-7671.

NOTES TO BASIC FINANCIAL STATEMENTS

June 30, 2008

NOTE J: EMPLOYEE RETIREMENT SYSTEM - CONTINUED

The payroll for employees covered by the MPSERS for the year ended June 30, 2008, was \$56,348,891; the District's total payroll was \$56,969,537.

Effective January 1, 1987, Act 91 of the Public Acts of 1985 established a voluntary contribution to the Member Investment Plan (MIP). Employees first hired before January 1, 1990, made a one-time irrevocable election to contribute to the tax deferred MIP. For a limited period ended January 1, 1993, an active Basic Plan member may have enrolled in MIP by repaying the contributions and interest that would have been made had MIP enrollment occurred initially prior to January 1, 1990. Employees first hired on or after January 1, 1990, will automatically be included in MIP.

Members in MIP may retire at any age after attaining thirty years of credited service, or at age sixty while still working with a minimum total of five (5) years of credited service, with credited service in each of the five (5) school fiscal years immediately preceding the retirement allowance effective date. The retirement allowance is calculated using a formula of 1.5% of the member's final average compensation multiplied by the total number of years of credited service.

Employees who did not elect the MIP option fall under the MPSERS Basic Plan and may retire after attaining age sixty with ten (10) years of credited service; or attaining age fifty-five with thirty or more years of credited service; or attaining age fifty-five while still working with at least fifteen (15) but fewer than thirty years of credited service in each of the five (5) school fiscal years immediately preceding the retirement allowance effective date. The retirement allowance is computed using a formula of 1.5% of the average of the highest total earnings during a period of sixty consecutive months (five (5) years) multiplied by the total years to the nearest tenth of a year of credited service.

The MPSERS also provides death and disability benefits and health and medical, dental, vision, and hearing insurance coverage. Benefits are established by State statute.

For the period of July 1, 2007 to September 30, 2007, the District was required by State statute to contribute 17.74% of covered compensation for all wages to the Plan. For the period October 1, 2007 to June 30, 2008, the District was required by State statute to contribute 16.72% of covered compensation for all wages to the Plan. The total amount contributed to the Plan for the year ended June 30, 2008, and the previous two (2) years is as follows:

<u>June 30,</u>	<u>MIP Contributions</u>	<u>District Contributions</u>	<u>Total Contributions</u>
2008	\$ 1,528,585	\$ 9,560,818	\$11,089,403
2007	1,572,601	10,249,539	11,822,140
2006	1,557,723	9,453,013	11,010,736

The following represents contributions as a percentage of the applicable covered payroll for the current and preceding two (2) years:

<u>June 30,</u>	<u>MIP Contributions</u>	<u>District Contributions</u>
2008	3.0-4.3 %	16.97 %
2007	3.0-4.3	17.41
2006	3.0-4.3	15.94

NOTES TO BASIC FINANCIAL STATEMENTS

June 30, 2008

NOTE K: FUND BALANCE RESERVES AND DESIGNATIONS

Reserved fund balance is used to earmark a portion of fund balance to indicate that it is not appropriate for expenditures or has been legally segregated for a specific future use. Designated fund balance indicates that portion of fund balance that the District has set aside for specific purposes.

The following are the fund balance reserves as of June 30, 2008:

General Fund	
Reserved for encumbrances	\$ 144,604
Reserved for inventory and prepaid expenditures	<u>1,649,175</u>
	1,793,779
Special Revenue Funds	
Federal and State Projects	
Reserved for prepaid expenditures	24,485
Cafeteria	
Reserved for prepaid expenditures	35,935
Special Education	
Reserved for prepaid expenditures	<u>485</u>
	60,905
Building and Site Fund	
Reserved for construction commitments	365,104
Reserved for capital projects	<u>15,955</u>
	<u>381,059</u>
	<u>\$ 2,235,743</u>

The following are the fund balance designations as of June 30, 2008:

General Fund	
Designated for severance payments due July 1	\$ 333,447
Designated for risk and other liabilities due within one year	3,854,195
Designated for building budgets carryover	<u>218,767</u>
	<u>\$ 4,406,409</u>

NOTE L: RISK MANAGEMENT

The District is exposed to various risks of loss related to property loss, torts, errors and omissions, and employee injuries (workers' compensation), as well as medical benefits provided to employees. The District participates in the MAISL risk pool for claims relating to property loss, torts, errors and omissions. The District is uninsured for workers' compensation, health, dental, and vision claims.

The shared-risk pool program in which the District participates operates as a common risk-sharing management program for school districts in Michigan. Member premiums are used to purchase commercial excess insurance coverage and to pay member claims in excess of deductible amounts.

NOTES TO BASIC FINANCIAL STATEMENTS

June 30, 2008

NOTE L: RISK MANAGEMENT - CONTINUED

For risk retention situations (other than commercial coverage or risk-sharing pools), the District estimates the liability for workers' compensation, health, dental, and vision claims that have been incurred through the end of the fiscal year. This includes both those claims that have been reported as well as those that have not yet been reported. These estimates are recorded in the District-wide statements. Changes in the estimated liability for the past two years were as follows:

	<u>2008</u>	<u>2007</u>
Estimated liability - Beginning of year	\$ 3,077,885	\$ 2,941,679
Estimated claims incurred - Including changes in estimates	11,150,492	10,666,201
Claim payments	<u>(10,913,761)</u>	<u>(10,529,995)</u>
Estimated liability - End of year	<u>\$ 3,314,616</u>	<u>\$ 3,077,885</u>

NOTE M: SPECIAL EDUCATION UNDERFUNDING SETTLEMENT

Prior to the current year the Durant vs. State of Michigan case was settled and the State was required to reimburse each plaintiff and nonplaintiff District an agreed upon amount for past underfunding of special education. Taylor School District, a nonplaintiff District, was awarded \$6,396,658 in the settlement. The funds are being paid as follows:

- a. One-half is being paid over ten (10) years, which began November 15, 1998. The restrictions on use of these funds are detailed within State School Aid Act, Section 11F(6). These funds are recorded within the General Fund as categorical State Aid. At the end of the current year, all but \$362,896 of these funds had been expended.
- b. One-half is being paid over the next fifteen (15) years, which began May 15, 1999. The District borrowed this portion of the settlement amount through the Michigan Municipal Bond Authority on November 15, 1998. These funds were recorded as bond proceeds in the Capital Projects Fund. The bond proceeds may be used for any purpose specified in Section 1351 (a) of the Revised School Code. The debt service payments for these bonds are to be made through an annual legislative appropriation. If the State of Michigan legislature fails to make the annual appropriation the District is under no obligation for the debt payments for that year. The District has pledged the annual State payments to the Michigan Municipal Bond Authority for payment of debt service.

NOTE N: EXCESS OF EXPENDITURES OVER APPROPRIATIONS

Michigan Public Act 621 of 1978, Section 18 and 19, as amended, provides that a local governmental unit not incur expenditures in excess of the amount appropriated.

In the body of the required supplementary financial statements, the District's budgeted expenditures in the General Fund and the Federal and State Projects Fund have been adopted and reported at the functional classification level.

Taylor School District

NOTES TO BASIC FINANCIAL STATEMENTS

June 30, 2008

NOTE N: EXCESS OF EXPENDITURES OVER APPROPRIATIONS - CONTINUED

During the year ended June 30, 2008, the District incurred expenditures in the General Fund in excess of the amounts appropriated as follows:

	<u>Amounts Appropriated</u>	<u>Amounts Expended</u>	<u>Variance</u>	<u>Percent of Variance</u>
General Fund				
School administration	\$ 4,480,334	\$ 4,521,970	\$ 41,636	0.93
Pupil transportation	4,494,118	4,604,094	109,976	2.45
Debt Service				
Principal Retirement	181,043	194,403	13,360	7.38
Interest, Fiscal and Other Charges	15,201	27,409	12,208	80.3

In the General Fund - Budgetary Comparison Schedule, a \$16,499 budget variance was reported in the Supporting Services - Central function. However, there were positive budget variances in the capital outlay line items within this expenditure function that were reported separately in this schedule. These positive budget variances more than exceeded the negative budget variance in other line items, therefore expenditures in this function were not considered to be in excess of amounts appropriated.

NOTE O: BONDED CONSTRUCTION FUNDS

The Building and Site Fund of the District includes the capital projects activities funded by bonds issued after May 1, 1994. For the projects recorded in the Building and Site Fund, the District has complied with the applicable provisions of Section 1351 (1) of the Revised School Code for current year expenditures.

NOTE P: CONTRACT COMMITMENTS

The District has entered into various contracts related to the construction and improvements to various school building projects that were not completed at June 30, 2008. The total contractual commitments outstanding at June 30, 2008 were \$365,104. The District's remaining bond proceeds (i.e., fund balance) along with future anticipated investment earnings are expected to be sufficient to cover these commitments.

REQUIRED SUPPLEMENTARY INFORMATION

Taylor School District

General Fund

BUDGETARY COMPARISON SCHEDULE

Year Ended June 30, 2008

	Budgeted Amounts		Actual	Variance with Final Budget Positive (Negative)
	Original	Final		
REVENUES				
Local sources	\$ 17,205,349	\$ 17,082,199	\$ 16,712,629	\$ (369,570)
State sources	61,186,455	61,955,349	60,889,856	(1,065,493)
Federal sources	16,316	89,345	23,359	(65,986)
OTHER FINANCING SOURCES				
Interdistrict	1,270,443	1,311,708	1,384,455	72,747
Proceeds from capital lease	-	-	276,716	276,716
TOTAL REVENUES AND OTHER FINANCING SOURCES	79,678,563	80,438,601	79,287,015	(1,151,586)
EXPENDITURES				
Current				
Instruction				
Basic programs	36,956,347	36,308,022	35,242,207	1,065,815
Added needs	7,861,533	7,890,194	7,346,149	544,045
Total instruction	44,817,880	44,198,216	42,588,356	1,609,860
Supporting services				
Pupil	4,804,603	4,804,441	4,520,327	284,114
Instructional staff	1,984,960	1,985,263	1,918,193	67,070
General administration	918,148	920,492	844,811	75,681
School administration	4,464,571	4,480,334	4,521,970	(41,636)
Business	2,727,297	2,723,752	2,459,671	264,081
Central	1,638,096	1,639,526	1,656,025	(16,499)
Pupil transportation	4,492,003	4,494,118	4,604,094	(109,976)
Operations and maintenance	12,500,993	12,536,220	11,967,975	568,245
Other supporting services	475,684	486,178	394,245	91,933
Total supporting services	34,006,355	34,070,324	32,887,311	1,183,013
Capital Outlay	268,581	588,657	521,040	67,617
Debt service				
Principal retirement	181,043	181,043	194,403	(13,360)
Interest, fiscal, and other charges	15,201	15,201	27,409	(12,208)
Total debt service	196,244	196,244	221,812	(25,568)

Taylor School District

General Fund

BUDGETARY COMPARISON SCHEDULE - CONTINUED

Year Ended June 30, 2008

	Budgeted Amounts		Actual	Variance with Final Budget Positive (Negative)
	Original	Final		
OTHER FINANCING USES				
Transfers to other funds	\$ 1,890,381	\$ 1,890,381	\$ 1,883,939	\$ 6,442
TOTAL EXPENDITURES AND OTHER FINANCING USES	81,179,441	80,943,822	78,102,458	2,841,364
EXCESS OF REVENUES AND OTHER FINANCING SOURCES OVER (UNDER) EXPENDITURES AND OTHER FINANCING USES	(1,500,878)	(505,221)	1,184,557	1,689,778
Fund balance, beginning of year	9,372,025	9,372,025	9,372,025	-
Fund balance, end of year	<u>\$ 7,871,147</u>	<u>\$ 8,866,804</u>	<u>\$ 10,556,582</u>	<u>\$ 1,689,778</u>

Taylor School District

Federal and State Projects
Special Revenue Fund

BUDGETARY COMPARISON SCHEDULE

Year Ended June 30, 2008

	Budgeted Amounts		Actual	Variance with Final Budget Positive (Negative)
	Original	Final		
REVENUES				
Local sources	\$ 150,471	\$ 167,387	\$ 151,146	\$ (16,241)
State sources	6,724,410	6,870,626	6,071,902	(798,724)
Federal sources	8,043,375	7,648,918	6,700,030	(948,888)
TOTAL REVENUES	14,918,256	14,686,931	12,923,078	(1,763,853)
EXPENDITURES				
Current				
Instruction				
Basic programs	4,188,074	4,070,810	3,873,347	197,463
Added needs	5,848,379	5,254,627	4,754,462	500,165
Total instruction	10,036,453	9,325,437	8,627,809	697,628
Supporting services				
Pupil	1,915,922	2,054,967	1,755,359	299,608
Instructional staff	1,860,163	2,335,230	1,992,176	343,054
General administration	700	500	500	-0-
Central	131,169	139,643	104,449	35,194
Pupil transportation	381,358	285,535	55,106	230,429
Operations and maintenance	13,088	21,622	4,830	16,792
Other supporting services	342,757	293,777	240,855	52,922
Total supporting services	4,645,157	5,131,274	4,153,275	977,999
Community services	235,647	229,221	141,209	88,012
Capital Outlay	1,000	1,000	785	215
TOTAL EXPENDITURES	14,918,256	14,686,931	12,923,078	1,763,853
EXCESS OF REVENUES (UNDER) EXPENDITURES	-0-	-0-	-0-	-0-
Fund balance, beginning of year	-	-	-	-
Fund balance, end of year	\$ -0-	\$ -0-	\$ -0-	\$ -0-

OTHER SUPPLEMENTARY INFORMATION

Taylor School District
Nonmajor Governmental Funds
COMBINING BALANCE SHEET
June 30, 2008

	Special Revenue			Capital Projects
	Athletics	Cafeteria	Special Education	Building and Site
ASSETS				
Cash	\$ -	\$ 25	\$ -	\$ 403,461
Accounts receivable	-	403	-	3,199
Due from other governmental units	-	2,850	-	-
Due from other funds	44,474	-	766,580	-
Inventories	-	31,876	-	-
Prepays	-	4,059	485	-
TOTAL ASSETS	<u>\$ 44,474</u>	<u>\$ 39,213</u>	<u>\$ 767,065</u>	<u>\$ 406,660</u>
LIABILITIES AND FUND BALANCES				
LIABILITIES				
Accounts payable	\$ 38,253	\$ 4,605	\$ 3,696	\$ 24,946
Accrued payroll	4,961	5,173	256,190	-
Other accrued liabilities	1,260	1,210	62,433	-
Due to other governmental units	-	-	444,746	-
Due to other funds	-	28,225	-	655
TOTAL LIABILITIES	44,474	39,213	767,065	25,601
FUND BALANCES				
Reserved for				
Inventory and prepaids	-	35,935	485	-
Construction commitments	-	-	-	365,104
Capital projects	-	-	-	15,955
Unreserved				
Undesignated, reported in:				
Special Revenue Funds	-	(35,935)	(485)	-
TOTAL FUND BALANCES	<u>-0-</u>	<u>-0-</u>	<u>-0-</u>	<u>381,059</u>
TOTAL LIABILITIES AND FUND BALANCES	<u>\$ 44,474</u>	<u>\$ 39,213</u>	<u>\$ 767,065</u>	<u>\$ 406,660</u>

Debt Service					Total Nonmajor Governmental Funds
1997 Debt	2004 Debt	2005 Debt	2006 Debt	Durant Debt	
\$ 3,054	\$ -	\$ -	\$ -	\$ -	\$ 406,540
4	-	-	-	-	3,606
-	-	-	-	-	2,850
-	-	-	-	-	811,054
-	-	-	-	-	31,876
-	-	-	-	-	4,544
<u>\$ 3,058</u>	<u>\$ -0-</u>	<u>\$ -0-</u>	<u>\$ -0-</u>	<u>\$ -0-</u>	<u>\$ 1,260,470</u>
\$ -	\$ -	\$ -	\$ -	\$ -	\$ 71,500
-	-	-	-	-	266,324
-	-	-	-	-	64,903
-	-	-	-	-	444,746
3,058	-	-	-	-	31,938
3,058	-0-	-0-	-0-	-0-	879,411
-	-	-	-	-	36,420
-	-	-	-	-	365,104
-	-	-	-	-	15,955
-	-	-	-	-	(36,420)
-0-	-0-	-0-	-0-	-0-	381,059
<u>\$ 3,058</u>	<u>\$ -0-</u>	<u>\$ -0-</u>	<u>\$ -0-</u>	<u>\$ -0-</u>	<u>\$ 1,260,470</u>

Taylor School District

Nonmajor Governmental Funds

COMBINING STATEMENT OF REVENUES, EXPENDITURES,
AND CHANGES IN FUND BALANCES

Year Ended June 30, 2008

	Special Revenue			Capital Projects
	Athletics	Cafeteria	Special Education	Building and Site
REVENUES				
Local sources	\$ 180,174	\$ 709,997	\$ -	\$ 25,982
State sources	-	223,400	1,061,035	-
Federal sources	-	1,931,758	-	-
Interdistrict	-	-	2,663,371	-
OTHER FINANCING SOURCES				-
Transfers from other funds	631,226	167,590	-	-
TOTAL REVENUES AND OTHER FINANCING SOURCES	811,400	3,032,745	3,724,406	25,982
EXPENDITURES				
Current				
Instruction	-	-	1,522,871	-
Support services	-	-	2,192,827	-
Food service activities	-	2,996,851	-	-
Athletic activities	811,400	-	-	-
Capital outlay	-	35,894	8,708	547,495
Debt service				
Principal retirement	-	-	-	-
Interest, fiscal and other charges	-	-	-	-
TOTAL EXPENDITURES AND OTHER FINANCING USES	811,400	3,032,745	3,724,406	547,495
EXCESS OF REVENUES AND OTHER FINANCING SOURCES OVER (UNDER) EXPENDITURES AND OTHER FINANCING USES	-	-	-	(521,513)
Fund balances, beginning of year	-	-	-	902,572
Fund balances, end of year	\$ -0-	\$ -0-	\$ -0-	\$ 381,059

Debt Service					Total Nonmajor Governmental Funds
1997 Debt	2004 Debt	2005 Debt	2006 Debt	Durant Debt	
\$ -	\$ -	\$ -	\$ -	\$ -	\$ 916,153
-	-	-	-	-	1,284,435
-	-	-	-	-	1,931,758
-	-	-	-	-	2,663,371
-	313,025	248,325	523,773	-	1,883,939
-0-	313,025	248,325	523,773	-0-	8,679,656
-	-	-	-	-	1,522,871
-	-	-	-	-	2,192,827
-	-	-	-	-	2,996,851
-	-	-	-	-	811,400
-	-	-	-	-	592,097
-	215,000	105,000	320,000	-	640,000
-	98,025	143,325	203,773	-	445,123
-0-	313,025	248,325	523,773	-0-	9,201,169
-	-	-	-	-	(521,513)
-	-	-	-	-	902,572
<u>\$ -0-</u>	<u>\$ -0-</u>	<u>\$ -0-</u>	<u>\$ -0-</u>	<u>\$ -0-</u>	<u>\$ 381,059</u>

Taylor School District

SCHEDULE OF BONDED DEBT OUTSTANDING

Year Ended June 30, 2008

June 30	Durant Principal	2004 Debt Principal	2005 Debt Principal	2006 Debt Principal
2009	\$ 177,997	\$ 225,000	\$ 110,000	\$ 335,000
2010	186,464	235,000	110,000	350,000
2011	195,345	250,000	110,000	360,000
2012	204,635	260,000	120,000	365,000
2013	1,124,054	275,000	190,000	15,000
2014	-	290,000	190,000	15,000
2015	-	300,000	200,000	15,000
2016	-	315,000	205,000	15,000
2017	-	-	210,000	350,000
2018	-	-	220,000	365,000
2019	-	-	230,000	380,000
2020	-	-	235,000	395,000
2021	-	-	245,000	415,000
2022	-	-	255,000	430,000
2023	-	-	270,000	450,000
2024	-	-	275,000	470,000
2025	-	-	290,000	-
Total	<u>\$ 1,888,495</u>	<u>\$ 2,150,000</u>	<u>\$ 3,465,000</u>	<u>\$ 4,725,000</u>
Principal payments due	May 15	May 1	May 1	May 1
Interest payments due	May 15	May 1 and November 1	May 1 and November 1	May 1 and November 1
Interest rate	4.76%	4.00% to 4.50%	3.00% to 4.50%	3.60% to 4.38%
Original issue	<u>\$ 3,198,329</u>	<u>\$ 6,100,000</u>	<u>\$ 3,670,000</u>	<u>\$ 5,135,000</u>

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REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON
COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS
PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

To the Board of Education
Taylor School District
Taylor, Michigan

We have audited the financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of Taylor School District as of and for the year ended June 30, 2008, which collectively comprise Taylor School District's basic financial statements and have issued our report thereon dated October 22, 2008. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

Internal Control Over Financial Reporting

In planning and performing our audit, we considered Taylor School District's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the District's internal control over financial reporting.

A control deficiency exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect misstatements on a timely basis. A significant deficiency is a control deficiency, or combination of control deficiencies, that adversely affects the District's ability to initiate, authorize, record, process, or report financial data reliably in accordance with generally accepted accounting principles such that there is more than a remote likelihood that a misstatement of the District's financial statements that is more than inconsequential will not be prevented or detected by the District's internal control. We consider the following deficiencies to be significant deficiencies in internal control over financial reporting.

2008-1 DECENTRALIZED ACCOUNTING ACTIVITIES

Condition: During our analysis and testing of the decentralized accounting and administrative internal control structures of the District, we noted that District staff had noted discrepancies during this past year in the revenue receipt records for school stores at Kennedy High School. District staff had since conducted further analysis and investigation and has turned the matter over to law enforcement for further investigation. During our audit of the previous year, we had also noted discrepancies with this school stores activity in that they had not maintained cash register tapes to support the amounts deposited.

We also noted that during this past year the only documentation on file to support the periodic deposit of athletic gate receipts and season ticket sales was copies of the deposit records. The Athletic administration indicated that prenumbered tickets were not utilized to document gate sales, and also the season passes were not prenumbered. This issue was also noted during our audit of the prior year, and the District's corrective action response had indicated that they planned to implement changes during the 2007/2008 school year when the new Athletic Director came on board. However, it did not appear that full implementation of these procedures were in place until the 2008/2009 school year.

2008-1 DECENTRALIZED ACCOUNTING ACTIVITIES - CONTINUED

Although the written procedures of the District included forms related to reconciling school stores revenues and athletic gate receipts and season tickets, it did not appear that these procedures were being utilized as required. As a result of these issues being repeat issues, we have considered this issue to be a significant deficiency in the internal control structure.

Criteria: The District has established Board policies that require that all monies are properly accounted for, and directed without delay to the proper location for deposit. District management has developed specific written forms and procedures to be utilized to document and assure that all monies are properly accounted for and safeguarded.

Effect: The District has not appropriately safeguarded assets in these areas, and as a result revenues to the District may have been lost.

Recommendation: We recommend the District review and revise procedures related to decentralized receipt collections to assure that adequate internal control procedures are maintained and implemented as required by District policy. The District should periodically review these operations to assure that procedures are being followed.

Corrective Action Response: The District has issued updated School Store procedures to both JFK and Truman school stores. Additionally, Board office staff met with the JFK School Store Instructor, Teacher Assistant, Student Cash Counter and Main Office Secretary explaining the above procedures.

Athletic procedures were updated in September 2007. A meeting was to take place with the new Athletic Director, unfortunately this did not occur. Throughout the 07-08 year the Athletic Director knew the procedures needed to be implemented, however he was never formally directed to do so. He took it upon himself to meet in August with the ticket takers and anyone handling cash to implement the procedures to include a revised Gate Receipt Documentation form that tracks all ticket numbers. In addition, the procedures were issued to the Athletic Department. These procedures are currently being followed.

2008-2 STUDENT ACTIVITIES ADMINISTRATION AND ACCOUNTING

Condition: During our analysis of the individual Student Activity funds of the District, we noted that some of the individual funds that have been established do not appear to relate directly to Student Activities. These funds included funds established to collect beverage commissions, parking fees, picture commissions and other revenues that do not appear to have been generated from Student Activities. The funds appear to have been expended for various school related items in most cases. We had also noted this issue during our audit of the previous year, however the issue does not appear to have been addressed as yet by management or the Board.

As a result of this issue being a repeat issue, we have considered this issue to be a significant deficiency in the internal control structure.

Criteria: The Board policies related to Student Activity funds require that funds collected by student groups shall be disbursed only for purposes authorized by that student group with the concurrence of the organization sponsor and building principal. All funds raised by student organizations must be expended for the benefit of the students, or charity as designated by the students. If the fund activity is not considered to be a Student Activity fund, then the financial activity should be accounted for in the General Fund or a School Service Fund that would be subject to the budgetary control of the Board and management of the District.

Effect: The District may have some revenue and expenditure activities that are not considered to be true Student Activities and the expenditure of these funds are not subject to the budgetary oversight of the District management and Board.

Recommendation: We recommend the District review the administration and accounting for Student Activity funds to assure that all funds are properly classified as a Student Activity or District activity.

Corrective Action Response: Management plans to provide the Board with a definition of what a Student Activity account should be. The Board then will collectively with management make a decision as to which accounts are truly Student Activity accounts, and will plan to reclassify the activities that are not considered to be Student Activity accounts.

2008-3 BOARD POLICIES RELATED TO APPROVAL OF SERVICES

Condition: During our analysis of the accounting and administrative internal control structure related to purchasing, we noted that District written purchasing policies related to purchases of non-instructional services indicated that no purchases shall be made for goods or non-teaching services performed by other than the District's employees in a single transaction costing more than the Board limit unless competitive bids for those goods and services are obtained and the purchase is approved by the Board. It is not clear whether the language in the District policy related to "single transaction" applies to a check amount or an annual contract amount.

Management has indicated that the Board currently is requiring that all contracts for services be approved by the Board. However, based on our review of a current draft of the revised Board policies, it does not appear that this requirement is included in the Board policies. We noted this issue during our audit of the previous year, and as a result have considered this issue to be a significant deficiency in the internal control structure.

Criteria: The District should have clear and concise written Board policies that detail the requirements related to purchasing of all goods and services for the District.

Effect: The District may expend funds on certain activities that are not properly approved by the Board due to the Board written policies not being clear and concise.

Recommendation: We recommend the District review and clarify District policies related to purchasing of services to assure policies and actual procedures are consistent.

Corrective Action Response: All service contracts over \$7,500 will go to the Board and will be signed by the Board President and the Superintendent. This \$7,500 will apply to single transactions or multiple transactions equaling that amount. The Superintendent will maintain a binder with all service contracts that will be available for Board review. Also, these procedures will be added to the new MASB policies that the Board is currently reviewing and adopting.

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that a material misstatement of the financial statements will not be prevented or detected by the District's internal control.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in internal control that might be significant deficiencies and, accordingly, would not necessarily disclose all significant deficiencies that are also considered to be material weaknesses. We believe that the significant deficiencies described above are not material weaknesses.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the District's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed an instance of noncompliance or other matters that are required to be reported under *Government Auditing Standards* and which are described below.

2008-4 BUDGETS

Condition: As noted in the financial statements, three (3) functions in the General Fund exceeded the amounts appropriated. While these overages did not appear to be material to the financial statements as a whole, they were still noted budget overages that new professional standards require us to report on.

Criteria: Michigan Public Act 621 of 1978, as amended, provides that the District adopt formal budgets for all applicable General and Special Revenue Funds, and shall not incur expenditures in excess of the amounts appropriated. Also, the Public Act requires amendments to be performed prior to incurring additional expenditures.

Effect: The District had some minor instances of budgetary noncompliance relative to State law in the areas where the overages occurred.

2008-4 BUDGETS - CONTINUED

Recommendation: We recommend the District continue to do the extensive amount of work that is already being done and continue to monitor expenditures against adopted budgets in all applicable funds and make appropriate budget amendments as needed.

Corrective Action Response: The District employs regular oversight procedures to assure there is budget compliance with board approved budgets. These procedures will continue using a cross-checking and oversight model by multiple administrative and support personnel. Each department is charged with the responsibility of budget compliance.

For the year ended June 30, 2008, the District experienced many favorable budget variances that substantially offset any minor budget expenditure variances. The General Fund performed beyond budget expectations where total revenues versus total expenditures are concerned. The overall financial picture of the District at June 30, 2008 exceeded the budget projections for financial performance due to the ongoing tightening of school budgets resulting from the uncertainty of state school funding. The District has remained financially stable due to strong board and management oversight as well as excellent cooperation from all school departments.

The District's response to the finding identified in our audit is described above. We did not audit the District's response and, accordingly, we express no opinion on it.

This report is intended solely for the information and use of the management, the Board of Education of Taylor School District, the pass-through entities, and Federal awarding agencies and is not intended to be and should not be used by anyone other than these specified parties.

Abraham & Gaffney, P.C.

ABRAHAM & GAFFNEY, P.C.
Certified Public Accountants

October 22, 2008

Taylor School District

**SUPPLEMENTARY INFORMATION
TO FINANCIAL STATEMENTS
(FEDERAL AWARDS)**

June 30, 2008

Taylor School District

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REPORT ON COMPLIANCE WITH REQUIREMENTS APPLICABLE
TO EACH MAJOR PROGRAM AND ON INTERNAL CONTROL OVER
COMPLIANCE IN ACCORDANCE WITH OMB CIRCULAR A-133

To the Board of Education
Taylor School District
Taylor, Michigan

Compliance

We have audited the compliance of Taylor School District with the types of compliance requirements described in the *U.S. Office of Management and Budget (OMB) Circular A-133 Compliance Supplement* that are applicable to the major Federal programs for the year ended June 30, 2008. Taylor School District's major Federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings. Compliance with the requirements of laws, regulations, contracts and grants applicable to each of its major Federal programs are the responsibility of Taylor School District's administration. Our responsibility is to express an opinion on Taylor School District's compliance based on our audit.

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and OMB Circular A-133, *Audits of States, Local Governments, and Nonprofit Organizations*. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on the major Federal programs occurred. An audit includes examining, on a test basis, evidence about Taylor School District's compliance with those requirements and performing such other procedures, as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination on Taylor School District's compliance with those requirements.

In our opinion, Taylor School District complied, in all material respects, with the requirements referred to above that are applicable to the major Federal programs for the year ended June 30, 2008.

Internal Control Over Compliance

The administration of Taylor School District is responsible for establishing and maintaining effective internal control over compliance with requirements of laws, regulations, contracts and grants applicable to Federal programs. In planning and performing our audit, we considered Taylor School District's internal control over compliance with requirements that could have a direct and material effect on the major Federal programs in order to determine our auditing procedures for the purpose of expressing our opinion on compliance and to test and report on internal control over compliance in accordance with OMB Circular A-133.

Our consideration of the internal control over compliance would not necessarily disclose all matters in the internal control structure that might be material weaknesses. A material weakness is a condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that noncompliance with applicable requirements of laws, regulations, contracts and grants that would be material in relation to the major Federal programs being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. We noted no matters involving the internal control over compliance and its operation that we consider to be material weaknesses.

We have audited the financial statements of the governmental activities, each major fund and the aggregate remaining fund information of Taylor School District as of and for the year ended June 30, 2008, and have issued our report thereon dated October 22, 2008. Our audit was performed for the purpose of forming opinions on the financial statements that collectively comprise Taylor School District's basic financial statements. The accompanying schedule of expenditures of Federal awards is presented for purposes of additional analysis as required by OMB Circular A-133 and is not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated, in all material respects, in relation to the basic financial statements taken as a whole.

This report is intended solely for the information and use of the Board of Education and administration of Taylor School District, the pass-through grantors, and the U.S. Departments of Agriculture, Health and Human Services and Education and is not intended to be used by anyone other than these specified parties.

Abraham & Gaffney, P.C.

ABRAHAM & GAFFNEY, P.C.
Certified Public Accountants

October 22, 2008

Taylor School District

SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS

For Year Ended June 30, 2008

<u>Program Title/Pass-through Entity/Project Number</u>	<u>TSD Number</u>	<u>CFDA Number</u>	
Clusters:			
Child Nutrition Cluster - U.S. Department of Agriculture -			
Passed through the Michigan Department of Education:			
National School Breakfast Program - 2007-2008		10.553	(e)(f)
National School Lunch Program - 2007-2008		10.555	(e)(f)
Summer Food Service Program for Children - 2006-2007		10.559	(e)(f)
Total Child Nutrition Cluster			
Special Education Cluster - U.S. Department of Education -			
Passed through the Wayne County RESA:			
IDEA:		84.027A	(g)
Project number 060450-0506	541		
Project number 070450-0607	641		
Project number 070450-0607	643		
Project number 080450-0708	743		
Project number 080450-0708	741		
Total IDEA			
Preschool Incentive:		84.173A	(g)
Project number 080460-0708	742		
Project number 070460-0607	642		
Total Preschool Incentive			
Total Special Education Cluster			
Medicaid Cluster - U.S. Department of Health and Human Services-			
Passed through the Wayne County RESA:			
Medicaid School-based Services: Pupil Transportation	N/A	93.778	(h)

See notes to Schedule of Expenditures of Federal Awards.

<u>Approved Awards Amount</u>	<u>(Memo Only) Prior Year Expenditures</u>	<u>Accrued (Deferred) Revenue at July 1, 2007</u>	<u>Federal Funds/ Payments In-kind Received</u>	<u>Expenditures</u>	<u>Accrued (Deferred) Revenue at June 30, 2008</u>
\$ 348,311	\$ -	\$ -	\$ 348,311	\$ 348,311	\$ -
1,430,665	-	-	1,430,665	1,430,665	-
<u>10,858</u>	<u>-</u>	<u>-</u>	<u>8,008</u>	<u>10,858</u>	<u>2,850</u>
1,789,834	-0-	-0-	1,786,984	1,789,834	2,850
2,483,850	2,483,850	248,385	248,385	-	-
2,353,344	1,541,848	825,731	1,637,227	811,496	-
118,244	118,244	28,309	28,309	-	-
126,202	-	-	96,086	126,202	30,116
<u>2,268,800</u>	<u>-</u>	<u>-</u>	<u>1,200,681</u>	<u>1,948,020</u>	<u>747,339</u>
7,350,440	4,143,942	1,102,425	3,210,688	2,885,718	777,455
89,817	-	-	62,191	89,817	27,626
<u>93,294</u>	<u>93,294</u>	<u>22,274</u>	<u>22,274</u>	<u>-</u>	<u>-</u>
<u>183,111</u>	<u>93,294</u>	<u>22,274</u>	<u>84,465</u>	<u>89,817</u>	<u>27,626</u>
7,533,551	4,237,236	1,124,699	3,295,153	2,975,534	805,081
23,359	-	-	23,359	23,359	-

Taylor School District

SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS

For Year Ended June 30, 2008

<u>Program Title/Pass-through Entity/Project Number</u>	<u>TSD Number</u>	<u>CFDA Number</u>
Other Federal Awards:		
U.S. Department of Education		
Passed through the Michigan Department of Education:		
Title I:		84.010
Project number 071530-0607	657	
Project number 081530-0708	747	
Project number 081530-0708	757	
Total Title I		
Title V:		84.298
Project number 060250-0607	655	
Project number 070250-0607	654	
Project number 080250-0708	755	
Project number 080520-0708	754	
Total Title V		
Title IIA:		84.367 (e)
Project number 070520-0607	658	
Project number 080520-0708	767	
Project number 080520-0708	758	
Total Title IIA		
Safe and Drug-free Schools and Communities:		84.186
Project number 072860-0607	660	
Project number 072860-0708	761	
Project number 082860-0708	760	
Total Safe and Drug-free Schools and Communities		

Approved Awards Amount	(Memo Only) Prior Year Expenditures	Accrued (Deferred) Revenue at July 1, 2007	Federal Funds/ Payments In-kind Received	Expenditures	Accrued (Deferred) Revenue at June 30, 2008
\$ 2,370,151	\$ 2,018,379	\$ 323,115	\$ 485,386	\$ 162,271	\$ -
206,881	-	-	-	206,881	206,881
<u>2,737,569</u>	<u>-</u>	<u>-</u>	<u>2,075,640</u>	<u>2,341,042</u>	<u>265,402</u>
5,314,601	2,018,379	323,115	2,561,026	2,710,194	472,283
11,350	11,350	412	412	-	-
17,224	5,044	5,044	5,044	-	-
12,180	-	-	-	12,180	12,180
<u>18,766</u>	<u>-</u>	<u>-</u>	<u>10,748</u>	<u>13,689</u>	<u>2,941</u>
59,520	16,394	5,456	16,204	25,869	15,121
721,868	489,720	112,209	123,906	11,697	-
220,451	-	-	220,451	220,451	-
<u>727,566</u>	<u>-</u>	<u>-</u>	<u>286,386</u>	<u>409,926</u>	<u>123,540</u>
1,669,885	489,720	112,209	630,743	642,074	123,540
59,729	55,032	12,603	12,603	-	-
4,697	-	-	3,180	4,697	1,517
<u>58,947</u>	<u>-</u>	<u>-</u>	<u>26,199</u>	<u>28,237</u>	<u>2,038</u>
123,373	55,032	12,603	41,982	32,934	3,555

Taylor School District

SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS

For Year Ended June 30, 2008

Program Title/Pass-through Entity/Project Number	TSD Number	CFDA Number
Other Federal Awards:		
U.S. Department of Education		
Passed through the Michigan Department of Education:		
Title II Part D Tech Literacy Challenge		84.318
Project number 074290-0607	653	
Project number 074240 - 2-1	651	
Project number 084290-0708	752	
Project number 084290-0708	753	
Total Technology Literacy Challenge		
Total noncluster programs passed through the Michigan Department of Education		
Passed through the Wayne County RESA:		
Vocational Education:		84.048A
Perkins 2006-2007	601	
Perkins 2007-2008	701	
Total noncluster programs passed through Wayne County RESA		
Passed through the Michigan Department of Community Health - Office of Drug Control Policy - Safe and Drug-free Schools and Communities - Governor's Discretionary Grant - Project number S186B050024		
	715	84.186A
Total noncluster programs passed through Michigan Department of Community Health		
Passed through Monroe County Intermediate School - MCISD:		
Tech Prep 2006-2007	674	84.048
Tech Prep 2007-2008		
Total noncluster programs passed through Monroe County Intermediate School		
Total U.S. Department of Education		

<u>Approved Awards Amount</u>	<u>(Memo Only) Prior Year Expenditures</u>	<u>Accrued (Deferred) Revenue at July 1, 2007</u>	<u>Federal Funds/ Payments In-kind Received</u>	<u>Expenditures</u>	<u>Accrued (Deferred) Revenue at June 30, 2008</u>
\$ 24,330	\$ 4,519	\$ 696	\$ 696	\$ -	\$ -
155,119	64,015	28,505	63,116	51,748	17,137
19,811	-	-	19,811	19,811	-
<u>25,729</u>	<u>-</u>	<u>-</u>	<u>11,650</u>	<u>24,111</u>	<u>12,461</u>
<u>224,989</u>	<u>68,534</u>	<u>29,201</u>	<u>95,273</u>	<u>95,670</u>	<u>29,598</u>
7,392,368	2,648,059	482,584	3,345,228	3,506,741	644,097
195,728	195,728	83,428	83,428	-	-
<u>189,857</u>	<u>-</u>	<u>-</u>	<u>82,500</u>	<u>189,857</u>	<u>107,357</u>
385,585	195,728	83,428	165,928	189,857	107,357
<u>30,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>21,852</u>	<u>21,852</u>
30,000	-0-	-0-	-0-	21,852	21,852
5,985	5,985	2,489	2,489	-	-
<u>6,046</u>	<u>-</u>	<u>-</u>	<u>6,046</u>	<u>6,046</u>	<u>-</u>
<u>12,031</u>	<u>5,985</u>	<u>2,489</u>	<u>8,535</u>	<u>6,046</u>	<u>-0-</u>
7,819,984	2,849,772	568,501	3,519,691	3,724,496	773,306

Taylor School District

SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS

For Year Ended June 30, 2008

<u>Program Title/Pass-through Entity/Project Number</u>	<u>TSD Number</u>	<u>CFDA Number</u>
Other Federal Awards (Continued):		
U.S. Department of Agriculture - Passed through the		
Michigan Department of Education - Food Distribution:		10.550
Entitlement commodities - 2007-2008		
Bonus commodities - 2007-2008		
 Total commodities		
 Fresh fruit and vegetable program		10.582
Project number 070950-04141	510	
 Total U.S. Department of Agriculture		
 Total Federal Awards		

<u>Approved Awards Amount</u>	<u>(Memo Only) Prior Year Expenditures</u>	<u>Accrued (Deferred) Revenue at July 1, 2007</u>	<u>Federal Funds/ Payments In-kind Received</u>		<u>Expenditures</u>	<u>Accrued (Deferred) Revenue at June 30, 2008</u>
\$ 140,388	\$ -	\$ -	\$ 140,388 ^(a)		\$ 140,388 ^(c)	\$ -
<u>1,535</u>	<u>-</u>	<u>-</u>	<u>1,535</u> ^(a)		<u>1,535</u> ^(c)	<u>-</u>
141,923	-0-	-0-	141,923		141,923	-0-
<u>33,256</u>	<u>33,256</u>	<u>3,767</u>	<u>3,767</u>		<u>-</u>	<u>-</u>
<u>175,179</u>	<u>33,256</u>	<u>3,767</u>	<u>145,690</u>		<u>141,923</u>	<u>-0-</u>
<u>\$ 17,341,907</u>	<u>\$ 7,120,264</u>	<u>\$ 1,696,967</u>	<u>\$ 8,770,877</u> (d)		<u>\$ 8,655,147</u> (b)	<u>\$ 1,581,237</u>

NOTES TO SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS

June 30, 2008

NOTE A: BASIS OF PRESENTATION

The accompanying Schedule of Expenditures of Federal Awards includes the Federal grant activity of Taylor School District and is presented on the modified accrual basis of accounting. The information in this schedule is presented in accordance with the requirements of OMB Circular A-133, *Audits of States, Local Governments, and Nonprofit Organizations*.

NOTE B: SUMMARY OF SIGNIFICANT EXPLANATIONS OF SCHEDULE

The following descriptions identified below as (a) through (h) represent explanations that cross reference to amounts on the Schedule of Expenditures of Federal Awards.

- (a) The current year revenues for the Food Donation Program are determined based on the 2002/03 guidance provided previously from the Michigan Department of Education Administrative Policy Number 7. The amounts reported in this schedule as commodities received were taken from the Recipient Entitlement Balance Report which is in agreement in all material respects with the District's reported amounts.
- (b) The expenditures reported in this schedule are in agreement with the amounts reported in the financial statements and financial reports. The financial reports tested, including claims for advances and reimbursements, were materially correct, complete, accurate, and timely and contain information that is supported by the books and records from which the financial statements have been prepared.
- (c) The amount of out of conditioned commodities due to spoilage or shrinkage included in expenditures is immaterial to the Schedule of Expenditures of Federal Awards taken as a whole.
- (d) The amounts reported in this schedule as cash received are in agreement with the current payment amounts in the Grants Section Auditor's Report and/or Grant Auditor Report with the exception of the following programs:

<u>Program</u>	<u>Amount from Grant Auditor Report</u>	<u>Amount from Schedule of Expenditures of Federal Awards</u>	<u>Variance</u>
Title I (061520/0607)	\$ 2,400	\$ -	\$ 2,400
Safe/Drug Free Schools (052860/0506)	9,313	-	9,313
Safe/Drug Free Schools (052860/0405)	79,380	-	79,380
Title V Part A (050250/0405)	50,857	-	50,857
Title II, Part D (054290/0405)	54,387	-	54,387
Title II, Part D (054290/0506)	<u>9,809</u>	<u>-</u>	<u>9,809</u>
	<u>\$ 206,146</u>	<u>\$ -0-</u>	<u>\$ 206,146</u>

The variances are due to the fact that these amounts that are reported on the Grant Auditor Report as current year payments actually were received by the District in prior years.

- (e) Denotes programs tested as "major program".
- (f) Denotes programs required to be clustered by the United States Department of Agriculture.
- (g) Denotes programs required to be clustered by the United States Department of Education.
- (h) Denotes programs required to be clustered by the United States Department of Health and Human Services.

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**REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON
COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS
PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS**

To the Board of Education
Taylor School District
Taylor, Michigan

We have audited the financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of Taylor School District as of and for the year ended June 30, 2008, which collectively comprise Taylor School District's basic financial statements and have issued our report thereon dated October 22, 2008. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

Internal Control Over Financial Reporting

In planning and performing our audit, we considered Taylor School District's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the District's internal control over financial reporting.

A control deficiency exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect misstatements on a timely basis. A significant deficiency is a control deficiency, or combination of control deficiencies, that adversely affects the District's ability to initiate, authorize, record, process, or report financial data reliably in accordance with generally accepted accounting principles such that there is more than a remote likelihood that a misstatement of the District's financial statements that is more than inconsequential will not be prevented or detected by the District's internal control. We consider the issues listed in the attached Schedule of Findings as 2008-1, 2008-2 and 2008-3 to be significant deficiencies in internal control over financial reporting.

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that a material misstatement of the financial statements will not be prevented or detected by the District's internal control.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in internal control that might be significant deficiencies and, accordingly, would not necessarily disclose all significant deficiencies that are also considered to be material weaknesses. We believe that the significant deficiencies described above are not material weaknesses.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the District's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed an instance of noncompliance or other matters that are required to be reported under *Government Auditing Standards* and which are described below. This issue is described in the attached Schedule of Findings as #2008-4.

This report is intended solely for the information and use of the management, the Board of Education of Taylor School District, the pass-through entities, and Federal awarding agencies and is not intended to be and should not be used by anyone other than these specified parties.

Abraham & Gaffney, P.C.

ABRAHAM & GAFFNEY, P.C.
Certified Public Accountants

October 22, 2008

Taylor School District

SCHEDULE OF FINDINGS

For the Year Ended June 30, 2008

SUMMARY OF AUDITOR'S RESULTS

An unqualified opinion was issued on the basic financial statements. There were three (3) significant deficiencies in internal control disclosed by the audit of the basic financial statements. We noted one (1) instance of noncompliance with laws, regulations, contracts and grants that could have a direct and material effect on the basic financial statements.

An unqualified opinion was issued on compliance for major programs. We noted no findings regarding internal controls or compliance related to the major programs tested.

The major programs tested to cover 25 percent of the total Federal expenditures were the Child Nutrition Cluster (CFDA 10.553, 10.555 and 10.559) and Title IIA (CFDA 84.367) programs. Total Federal expenditures for the year ended June 30, 2008 for the major programs tested were \$2,431,908, which is approximately 28 percent of total Federal expenditures. The District qualified as a low risk auditee.

The District had four (4) Type A programs. Programs of less than \$300,000 were determined to be Type B programs.

FINDINGS/NONCOMPLIANCE

Significant Deficiencies Related to Internal Controls Over the Basic Financial Statements.

2008-1 DECENTRALIZED ACCOUNTING ACTIVITIES

Condition: During our analysis and testing of the decentralized accounting and administrative internal control structures of the District, we noted that District staff had noted discrepancies during this past year in the revenue receipt records for school stores at Kennedy High School. District staff had since conducted further analysis and investigation and has turned the matter over to law enforcement for further investigation. During our audit of the previous year, we had also noted discrepancies with this school stores activity in that they had not maintained cash register tapes to support the amounts deposited.

We also noted that during this past year the only documentation on file to support the periodic deposit of athletic gate receipts and season ticket sales was copies of the deposit records. The Athletic administration indicated that prenumbered tickets were not utilized to document gate sales, and also the season passes were not prenumbered. This issue was also noted during our audit of the prior year, and the District's corrective action response had indicated that they planned to implement changes during the 2007/2008 school year when the new Athletic Director came on board. However, it did not appear that full implementation of these procedures were in place until the 2008/2009 school year.

Although the written procedures of the District included forms related to reconciling school stores revenues and athletic gate receipts and season tickets, it did not appear that these procedures were being utilized as required. As a result of these issues being repeat issues, we have considered this issue to be a significant deficiency in the internal control structure.

Criteria: The District has established Board policies that require that all monies are properly accounted for, and directed without delay to the proper location for deposit. District management has developed specific written forms and procedures to be utilized to document and assure that all monies are properly accounted for and safeguarded.

Effect: The District has not appropriately safeguarded assets in these areas, and as a result revenues to the District may have been lost.

SCHEDULE OF FINDINGS - CONTINUED

For the Year Ended June 30, 2008

Significant Deficiencies Related to Internal Controls Over the Basic Financial Statements - Continued

2008-1 DECENTRALIZED ACCOUNTING ACTIVITIES - CONTINUED

Recommendation: We recommend the District review and revise procedures related to decentralized receipt collections to assure that adequate internal control procedures are maintained and implemented as required by District policy. The District should periodically review these operations to assure that procedures are being followed.

Corrective Action Response: The District has issued updated School Store procedures to both JFK and Truman school stores. Additionally, Board office staff met with the JFK School Store Instructor, Teacher Assistant, Student Cash Counter and Main Office Secretary explaining the above procedures.

Athletic procedures were updated in September 2007. A meeting was to take place with the new Athletic Director, unfortunately this did not occur. Throughout the 07-08 year the Athletic Director knew the procedures needed to be implemented, however he was never formally directed to do so. He took it upon himself to meet in August with the ticket takers and anyone handling cash to implement the procedures to include a revised Gate Receipt Documentation form that tracks all ticket numbers. In addition, the procedures were issued to the Athletic Department. These procedures are currently being followed.

2008-2 STUDENT ACTIVITIES ADMINISTRATION AND ACCOUNTING

Condition: During our analysis of the individual Student Activity funds of the District, we noted that some of the individual funds that have been established do not appear to relate directly to Student Activities. These funds included funds established to collect beverage commissions, parking fees, picture commissions and other revenues that do not appear to have been generated from Student Activities. The funds appear to have been expended for various school related items in most cases. We had also noted this issue during our audit of the previous year, however the issue does not appear to have been addressed as yet by management or the Board.

As a result of this issue being a repeat issue, we have considered this issue to be a significant deficiency in the internal control structure.

Criteria: The Board policies related to Student Activity funds require that funds collected by student groups shall be disbursed only for purposes authorized by that student group with the concurrence of the organization sponsor and building principal. All funds raised by student organizations must be expended for the benefit of the students, or charity as designated by the students. If the fund activity is not considered to be a Student Activity fund, then the financial activity should be accounted for in the General Fund or a School Service Fund that would be subject to the budgetary control of the Board and management of the District.

Effect: The District may have some revenue and expenditure activities that are not considered to be true Student Activities and the expenditure of these funds are not subject to the budgetary oversight of the District management and Board.

Recommendation: We recommend the District review the administration and accounting for Student Activity funds to assure that all funds are properly classified as a Student Activity or District activity.

Corrective Action Response: Management plans to provide the Board with a definition of what a Student Activity account should be. The Board then will collectively with management make a decision as to which accounts are truly Student Activity accounts, and will plan to reclassify the activities that are not considered to be Student Activity accounts.

SCHEDULE OF FINDINGS - CONTINUED

For the Year Ended June 30, 2008

Significant Deficiencies Related to Internal Controls Over the Basic Financial Statements - Continued

2008-3 BOARD POLICIES RELATED TO APPROVAL OF SERVICES

Condition: During our analysis of the accounting and administrative internal control structure related to purchasing, we noted that District written purchasing policies related to purchases of non-instructional services indicated that no purchases shall be made for goods or non-teaching services performed by other than the District's employees in a single transaction costing more than the Board limit unless competitive bids for those goods and services are obtained and the purchase is approved by the Board. It is not clear whether the language in the District policy related to "single transaction" applies to a check amount or an annual contract amount.

Management has indicated that the Board currently is requiring that all contracts for services be approved by the Board. However, based on our review of a current draft of the revised Board policies, it does not appear that this requirement is included in the Board policies. We noted this issue during our audit of the previous year, and as a result have considered this issue to be a significant deficiency in the internal control structure.

Criteria: The District should have clear and concise written Board policies that detail the requirements related to purchasing of all goods and services for the District.

Effect: The District may expend funds on certain activities that are not properly approved by the Board due to the Board written policies not being clear and concise.

Recommendation: We recommend the District review and clarify District policies related to purchasing of services to assure policies and actual procedures are consistent.

Corrective Action Response: All service contracts over \$7,500 will go to the Board and will be signed by the Board President and the Superintendent. This \$7,500 will apply to single transactions or multiple transactions equaling that amount. The Superintendent will maintain a binder with all service contracts that will be available for Board review. Also, these procedures will be added to the new MASB policies that the Board is currently reviewing and adopting.

Findings Related to Compliance with Requirements Applicable to the Basic Financial Statements.

2008-4 BUDGETS

Condition: As noted in the financial statements, three (3) functions in the General Fund exceeded the amounts appropriated. While these overages did not appear to be material to the financial statements as a whole, they were still noted budget overages that new professional standards require us to report on.

Criteria: Michigan Public Act 621 of 1978, as amended, provides that the District adopt formal budgets for all applicable General and Special Revenue Funds, and shall not incur expenditures in excess of the amounts appropriated. Also, the Public Act requires amendments to be performed prior to incurring additional expenditures.

Effect: The District had some minor instances of budgetary noncompliance relative to State law in the areas where the overages occurred.

Recommendation: We recommend the District continue to do the extensive amount of work that is already being done and continue to monitor expenditures against adopted budgets in all applicable funds and make appropriate budget amendments as needed.

Corrective Action Response: The District employs regular oversight procedures to assure there is budget compliance with board approved budgets. These procedures will continue using a cross-checking and oversight model by multiple administrative and support personnel. Each department is charged with the responsibility of budget compliance.

Taylor School District

SCHEDULE OF FINDINGS - CONTINUED

For the Year Ended June 30, 2008

Significant Deficiencies Related to Internal Controls Over the Basic Financial Statements - Continued

For the year ended June 30, 2008, the District experienced many favorable budget variances that substantially offset any minor budget expenditure variances. The General Fund performed beyond budget expectations where total revenues versus total expenditures are concerned. The overall financial picture of the District at June 30, 2008 exceeded the budget projections for financial performance due to the ongoing tightening of school budgets resulting from the uncertainty of state school funding. The District has remained financially stable due to strong board and management oversight as well as excellent cooperation from all school departments.

Findings Related to Compliance with Requirements Applicable to Each Major Program and Internal Control Over Compliance in Accordance with OMB Circular A-133.

NONE

Taylor School District

SUMMARY SCHEDULE OF PRIOR AUDIT FINDINGS

For the Year Ended June 30, 2008

FINDINGS/NONCOMPLIANCE

Reportable Conditions Related to Internal Controls Over the Basic Financial Statements.

No prior audit findings.

Findings Related to Compliance with Requirements Applicable to the Basic Financial Statements.

2007-1 BUDGETS

Condition: As noted in the financial statements, one (1) activity in the General Fund exceeded the amount appropriated. While this overage did not appear to be material to the financial statements as a whole, it was still a noted budget overage that new professional standards require us to report on.

Criteria: Michigan Public Act 621 of 1978, as amended, provides that the District adopt formal budgets for all applicable General and Special Revenue Funds, and shall not incur expenditures in excess of the amounts appropriated. Also, the Public Act requires amendments to be performed prior to incurring additional expenditures.

Effect: The District had a minor instance of budgetary noncompliance relative to State law in the area where the overage occurred.

Recommendation: We recommend the District continue to do the extensive amount of work that is already being done and continue to monitor expenditures against adopted budgets in all applicable funds and make appropriate budget amendments as needed.

Corrective Action Response: The District employs regular oversight procedures to assure there is budget compliance with board approved budgets. These procedures will continue using a cross-checking and oversight model by multiple administrative and support personnel. Each department is charged with the responsibility of budget compliance.

For the year ended June 30, 2007, the District experienced many favorable budget variances that substantially offset any minor budget expenditure variances. The General Fund performed beyond budget expectations where total revenues versus total expenditures are concerned. The overall financial picture of the District at June 30, 2007 exceeded the budget projections for financial performance due to the ongoing tightening of school budgets resulting from the uncertainty of state school funding. The District has remained financially stable due to strong board and management oversight as well as excellent cooperation from all school departments.

Current Status: During our audit of the current year, we also noted instances where the actual expenditures exceeded the budgeted amounts. This issue is repeated in the current year audit as Finding #2008-4.

Findings Related to Compliance with Requirements Applicable to Federal Awards and Internal Control Over Compliance in Accordance with OMB Circular A-133.

2007-2 EXPENDITURE REPORTING (Vocational Education - Perkins CFDA 84.048A)

Condition: The District's Vocational Education department prepared and filed an interim grant cash request/expenditure report on 12/6/06. The amounts on this interim report could not be reconciled to the District's general ledger reported amounts as of that date, due to the fact that the Vocational Education department used estimates of accrued expenditures for the grant rather than actual cash disbursements from the general ledger. We did note that the final grant year-end reported expenditures did reconcile with the District's general ledger.

Criteria: The Office of Management and Budget (OMB) Common Rule requires that financial systems be maintained so that all grant reported expenditures can be traceable back to general ledgers. .

SUMMARY SCHEDULE OF PRIOR AUDIT FINDINGS - CONTINUED

For the Year Ended June 30, 2008

Findings Related to Compliance with Requirements Applicable to Federal Awards and Internal Control Over Compliance in Accordance with OMB Circular A-133 - Continued.

2007-2 EXPENDITURE REPORTING (Vocational Education - Perkins CFDA 84.048A) - CONTINUED

Effect: The District reported more than the actual grant expenditures as of the date of the report, which also resulted in the drawdown of grant funds prior to immediate need.

Recommendation: We recommend the District consider moving the responsibility for Vocational Education grant expenditure reporting to the Central Business office. This would improve the internal control structure over grant expenditure reporting and would also help assure that grant reported amounts reconcile with the general ledgers.

Corrective Action Response: The Business Office and Vocational Education department will collectively review the interim reporting and compare with general ledger for verification of grant amounts prior to submission of report.

Current Status: During our audit of the current year, we did not disclose any areas where the reported grant expenditures did not match the general ledger amounts.

2007-3 ALLOWABLE COSTS - TIME REPORTING (Vocational Education - Perkins CFDA 84.048A)

Condition: The District charged a portion of the Vocational Education department's Perkins Program Coordinator/Counselor costs to the grant. However, this individual did not maintain a time record to support the portions of time worked that is related to this grant. We were able to review alternative records to support the reasonableness of the charges to this grant.

Criteria: The Office of Management and Budget (OMB) Circular A-87 requires that co-funded staff maintain personnel activity reports which should be prepared at least monthly, be signed and dated by the employee, and account for the staff person's total work activity.

Effect: The District's support for time charges for this individual to this grant did not comply with Federal cost principles.

Recommendation: We recommend the District review and revise the time reporting requirements for grant funded staff to assure compliance with the requirements of the Federal cost principles.

Corrective Action Response: The Business Office will provide the Vocational Education Department with a time record form to complete. The Vocational Education Department will have the employee complete this form monthly and submit to the Administrative Assistant for Grant Administration and Internal Audit for review and filing.

Current Status: During our audit of the current year, we did not note any instances where the proper time records were not on file.

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MANAGEMENT LETTER

To the Board of Education
Taylor School District
Taylor, Michigan

Dear Ladies/Gentlemen:

As you know, we have recently completed our audit of Taylor School District for the year ended June 30, 2008. In connection with the audit, we feel that a certain change in your accounting and administrative procedures would be helpful in improving the administration's internal controls and the operational efficiency of the accounting functions. This suggestion is a result of our evaluation of the internal control structures and our discussions with the administration.

1. The District should provide periodic budget vs. actual financial reports to the Board.

During our analysis of the budgeting and financial reporting procedures of the District, we noted that the Board currently is not provided a financial report that would detail the budgeted expenditures compared to actual expenditures on a periodic basis.

The Board is responsible for assuring that a budget is adopted for all General Fund and School Service Fund activities, and also for assuring that actual expenditures do not exceed the budgeted amounts approved by the Board. If the Board were to receive periodic budget vs. actual financial reports (i.e., possibly quarterly), they would be better equipped to perform proper oversight over operations and assure that actual expenditures do not exceed the budgeted amounts.

We suggest the District provide periodic budget vs. actual financial reports to the Board to assist them in providing proper oversight of District operations.

This condition was considered in determining the nature, timing, and extent of the audit tests to be applied in our audit of the basic financial statements and this report does not affect our report on the basic financial statements dated October 22, 2008.

This report is intended solely for the use of the administration and Board of Education of Taylor School District and is not intended to be and should not be used by anyone other than these specified parties.

We wish to express our appreciation for the courtesy and cooperation extended to us during our audit. We are available to discuss any or all of these suggestions with you and to provide assistance in the implementation of improvements.

Abraham & Gaffney, P.C.

ABRAHAM & GAFFNEY, P.C.
Certified Public Accountants

October 22, 2008